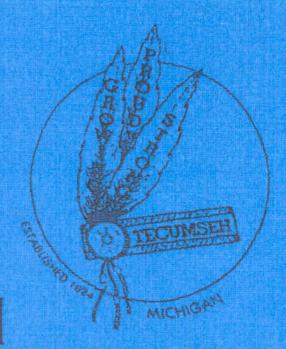
City of

TECUMSEH

MICHIGAN



Comprehensive Annual Financial Report

Year End June 30, 2008

CITY OF TECUMSEH, MICHIGAN

COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Fiscal Year Ended June 30, 2008

Prepared by:

Treasurer's Department

CITY OF TECUMSEH, MICHIGAN Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2008

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INTRODUCTORY SECTION



October 17, 2008

To the Honorable Mayor, Members of the City Council and Citizens of the City of Tecumseh:

State law requires that all local governments, subject to certain size criteria, publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. This report is published to fulfill that requirement for the fiscal year ended June 30, 2008.

Management assumes full responsibility for the completeness and reliability of all of the information contained in this report, based on a comprehensive framework of internal control that is established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of nay material misstatement.

Rehmann Robson, a firm of licensed certified public accountants, has issued an unqualified opinion on the City of Tecumseh's financial statements for the year ended June 30, 2008. The independent auditor's report is presented at the front of the financial section of this report.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview and analysis of the basic financial statements. MD&A complement this letter of transmittal and should be read in conjunction with it.

Profile of the Government

The City of Tecumseh, founded in 1824 and incorporated as a city in 1954, is located in southeast Michigan. The City currently has a land area of approximately 5.4 square miles and a population of 8,574 based on the 2000 census. The government is empowered to levy a property tax on both real and personal property located within its boundaries. The government also has the power by state statute to extend its corporate limits by annexation, which is done periodically, when deemed appropriate by the City Council.

The City has operated under the council-manager form of government since 1954. Policymaking and legislative authorities are vested in the governing council, a seven-member council including the mayor. The governing council is responsible, among other things, for passing ordinances and resolutions; making public policy decisions; confirming the appointments of department heads; adopting annual budgets; appointing boards, commissions, and committees; approving contracts; authorizing real estate transactions; approving payments; awarding bids; selling personal property; and hiring the government's manager and attorney. The government's manager is responsible for carrying out the policies and ordinances of the governing council, for supervising the day-to-day operations of the government, and for appointing the heads of the government's departments. The council is elected on a non-partisan basis. Council members are elected to two-year staggered terms with three council members elected each year. The mayor is elected to two-year terms. The mayor and council members are elected at-large.

The City provides a full range of services, including police and fire protection; the construction and maintenance of highways, streets and other infrastructure; sanitary sewage treatment and disposal; water treatment and distribution; economic development; recreational activities; and cultural events. The City is also financially accountable for certain legally separate entities, which are reported separately within the City's financial statements. Additional information on each of these legally separate entities can be found in the notes to the basic financial statements.

The City Council is required to adopt a final budget prior to the start of the fiscal year to which it pertains. This annual budget serves as the foundation for the City's financial planning and control. The budget is prepared by fund, function and department. Department heads may transfer resources within a department as they see fit. Transfers between departments, however, require approval of the governing council.

Factors Affecting Economic Condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the environment within which the City operates as described below:

Local economy. The City currently sees a challenging economic environment and local indicators point to continued challenges; despite the current national unemployment rate of 6.1%, Lenawee County is experiencing over 4% over the national rate and is 3% higher than it was last year at this time. The region does have a varied manufacturing and industrial base that contributes to the unemployment rate. Major industries with headquarters or divisions located within the government's boundaries or in close proximity include printing companies, electrical controls, automobile component manufacturers, and several financial institutions. The City has recently attracted a new manufacturing firm into the existing Tecumseh Products building; this will result in at least 500 direct jobs and another 625 indirect jobs.

The government's central business district dropped slightly to its current 95.4 percent occupancy rate with a variety of stores, specialty shops, and commercial businesses. Meanwhile, the residential growth has continued to slow.

Some of the industrial business base within the City continue to see market forces negatively impact them, both from a business statement and an employment standpoint. The City continues to work with these businesses to offer any type of assistance it can.

Long-term financial planning. Continued economic development looks challenging, but favorable for the future. The Economic Development Department is promoting additional commercial development projects and implementing an economic enhancement strategy, which primarily targets the downtown and west end commercial districts. The West Chicago Boulevard area continues to experience increased commercial and residential development in the near future.

These trends are also impacted, in large measure, however, by other factors. The increase in the assessed value of taxable property in the City continues to be constrained by the Headlee Amendment (which limits the annual increase in the State Equalized Value of real property) and the provisions of Proposal A (which limits increases in taxable property values to 5% or the rate of inflation, whichever is less). Taken together, these fiscal factors create a trend toward ever-tightening budgets under which the City must operate.

Finally, an increasing financial challenge for the City is the cost of employee benefits, especially for medical insurance and from limited investment income in the employees retirement system. Together, these two issues impose increasing burdens on the City's fiscal structure and pose a possible peril to the long-term stability of City finances. Greater revenue growth or cost containment measures may be necessary to mitigate future stress on City finances.

Relevant financial policies. The City has recently reviewed some of its financial policies and procedures and made changes to ensure that adequate controls are in place. While the City's auditor has indicated that there needs to be more separation of duties established in the Treasurer's Department, this would be difficult to accomplish without hiring additional staff. Additionally, the City has implemented numerous controls to compensate for the limits on separate controls, which include:

- 1. Department heads approving and signing all invoices before being processed.
- 2. The City Manager approving all invoices and the check register.
- 3. City Council and the City Manager approving a numerical check register that is continuous from the previous meeting.
- 4. Purchase requests are required and signed by the City Manager for purchases of \$1,000 or more.
- 5. An employee, other than the preparer, reviews and verifies all journal entries, bank reconciliations, transfers, cash disbursements, cash sheets and deposits by signing and dating.
- 6. All electronic transfers are approved by the City Manager, who has access to the City's bank accounts online to review at any time.
- 7. All cash is locked in a safe in the vault with only the Treasurer's Department and Clerk's employees having the combination.
- 8. All cash is transported from outside departments to City Hall in sealed tamper proof deposit bags and to the bank by the police department in a locked bank bag.
- 9. All refunds and credits are approved by the Department head or City Manager.

With these controls in place, we believe the risk associated with the lack of separation of duties is lower than the cost associated with having additional staff. When the auditor has suggested a way to reduce risk of fraud, the City has implemented whenever possible. However, we will continue to identify controls and consider future separation of duties.

The city has set a goal of maintaining at least a 15% fund balance in the general fund.

Major initiatives. The City purchased 160 acres of land in 2004 intended for industrial usage. The park, called the Tecumseh Business and Technology Campus is the last contiguous parcel of land that could be used to attract additional non-residential tax base. The City recently received a \$1.2 million grant to develop 55 acres of this property.

Awards and Acknowledgements

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Tecumseh for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2007. This was the 11th consecutive year that the City has received this prestigious award. In order to be awarded a Certificate of Achievement, the government had to publish an easily readable and efficiently organized CAFR that satisfied both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the efficient and dedicated services of the entire staff of the finance and administration departments. We wish to express our appreciation to all members of the departments who assisted and contributed to the preparation of this report. Credit also must be given to the mayor and the governing council for their unfailing support for maintaining the highest standards of professionalism in the management of the City of Tecumseh's finances.

Respectfully submitted,

Kevin M. Welch City Manager Dianne M. Burnett Treasurer

(Signatures not shown for security purposes.)

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Tecumseh Michigan

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2007

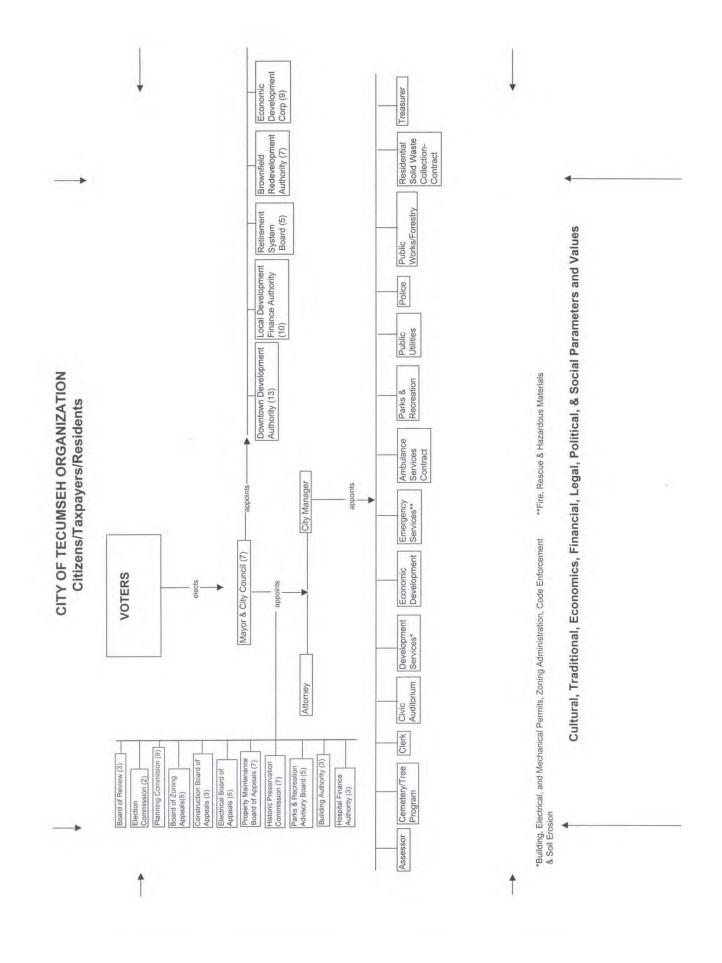
A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

WHE OFFICE AND THE STATES AND ADDRESS OF THE

President

me S. Cax

Executive Director



CITY OF TECUMSEH, MICHIGAN

List of Elected and Appointed Officials For the Fiscal Year Ended June 30, 2008

Elected Officials

Mayor Pro Tem

Mayor Pro Tem

Council Member

Appointed Officials

Kevin M. Welch Manager Amanda Lacelle Assessor Cemetery Superintendent Dan Righter Laura Caterina Clerk Civic Auditorium Executive Director Johanna B. Walker **Development Services Director Bradley Raymond** Public Works Superintendent **Duaine Wells Emergency Services Chief** Joseph C. Tuckey Parks & Recreation Director Pat Paul Sorise Police Chief Macklin Haun Superintendent of Utilities Todd Amstutz Treasurer Dianne M. Burnett **Economic Development Director** Paula Holtz

FINANCIAL SECTION



INDEPENDENT AUDITORS' REPORT

October 17, 2008

The Honorable Mayor and Members of the City Council City of Tecumseh Lenawee County, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the *CITY OF TECUMSEH*, *MICHIGAN*, as of and for the year ended June 30, 2008, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Tecumseh, Michigan, as of June 30, 2008, and the respective changes in financial position and cash flows, where applicable, thereof and the budgetary comparisons for the general fund and each major special revenue fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis on pages 3-14 and the employees' retirement system information on page 58 are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Tecumseh's basic financial statements. The introductory section, combining and individual fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund financial statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly presented, in all material respects, in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Rehmann Lohan

MANAGEMENT'S DISCUSSION and ANALYSIS

Management's Discussion and Analysis

As management of the *City of Tecumseh*, *Michigan*, we offer readers of the City's financial statements this narrative overview and analysis of the financial activities of the City for the fiscal year ended June 30, 2008. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages i-iv of this report.

Financial Highlights

- The assets of the City exceeded its liabilities at the close of the most recent fiscal year by \$31,067,113 (*net assets*). Of this amount, \$1,054,779 (*unrestricted net assets*) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net assets decreased by \$165,805.
- As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$5,165,558, an increase of \$371,220 in comparison with the prior year. Approximately 65 percent of this total amount, or \$3,372,754, is available for spending at the government's discretion (unreserved fund balance).
- At the end of the current fiscal year, unreserved fund balance for the general fund was \$1,248,996 or 22 percent of total general fund expenditures and transfers out
- The City's total bonded debt increased by a net amount of \$1.3 million during the current fiscal year; \$1.38 million of new debt was issued during the year.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the City's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the City include general government, public safety, public works, parks and recreation, community development and operation of the civic auditorium. The business-type activities of the City include water and sanitary sewer operations.

The government-wide financial statements include not only the City itself (known as the *primary government*), but also legally separate entities for which the City is financially accountable. Financial information for these *component units* are reported separately from the financial information presented for the primary government itself. The City of Tecumseh Building Authority, although also legally separate, functions for all practical purposes as a department of the City, and therefore has been included as an integral part of the primary government.

The government-wide financial statements can be found on pages 15-17 of this report.

Fund financial statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The City maintains 17 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general, local street, business and technology park capital project, and civic auditorium trust funds, each of which are considered to be major funds. Data from the other 13 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The City adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

The basic governmental fund financial statements can be found on pages 18-24 of this report.

Proprietary funds. The City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its wastewater and water operations. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses an internal service fund to account for its public works and general maintenance equipment. Because this service predominantly benefits governmental rather than business-type functions, it has been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the wastewater and water operations, both of which are considered to be major funds of the City.

The basic proprietary fund financial statements can be found on pages 25-29 of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on pages 30-31 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 34-57 of this report.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information*. This is limited to a schedule concerning the City's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found on page 58 of this report.

The combining statements referred to earlier in connection with nonmajor governmental funds are presented immediately following the required supplementary information. Combining and individual fund statements and schedules can be found on pages 59-71 of this report.

Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the City of Tecumseh, assets exceeded liabilities by \$31,067,113 at the close of the most recent fiscal year.

By far the largest portion of the City's net assets (86.0 percent) reflects its investment in capital assets (e.g., land, buildings, vehicles, equipment and infrastructure), less any related debt used to acquire those assets that are still outstanding. The City uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the City's net assets (10.6 percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net assets* (3.4 percent or \$1,054,779) may be used to meet the government's ongoing obligations.

City of Tecumseh's Net Assets

	Governmen	tal activities	Business-typ	oe activities	Total			
	2008	2007	2008	2007	2008	2007		
Current and other assets Capital assets	\$ 5,788,917 16,348,851	\$ 5,308,286 16,269,197	\$ 1,701,223 12,195,351	\$ 2,079,230 11,081,909	\$ 7,490,140 28,544,202	\$ 7,387,516 27,351,106		
Total assets	22,137,768	21,577,483	13,896,574	13,161,139	36,034,342	34,738,622		
Long-term liabilities outstanding Other liabilities	3,070,443 332,125	3,058,821 213,420	1,508,586 56,075	180,729 52,734	4,579,029 388,200	3,239,550 266,154		
Total liabilities	3,402,568	3,272,241	1,564,661	233,463	4,967,229	3,505,704		
Net assets: Invested in capital assets, net of related debt	15.908.055	15.811.861	10.815.479	11.016.909	26.723.534	26,828,770		
Restricted	2,246,052	2,623,049	1,042,748	1,540,395	3,288,800	4,163,444		
Unrestricted	581,093	(129,668)	473,686	370,372	1,054,779	240,704		
Total net assets	\$ 18,735,200	\$ 18,305,242	\$ 12,331,913	\$ 12,927,676	\$ 31,067,113	\$ 31,232,918		

At the end of the current fiscal year, the City reports positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities. Positive balances for all categories, except for the governmental activities unrestricted net assets, were reported the prior fiscal year. The primary reason for the deficit balance in the prior year was because the primary government incurred \$2.15 million of new debt to purchase land during fiscal 2005, but title to the land was transferred to the Tecumseh Economic Development Corporation. As a result the primary government reports the long-term liability, but not the related capital asset in its financial statements.

The government's net assets decreased by \$165,805 during the current fiscal year as compared to an increase of \$251,882 in the prior year. The primary reason for this decrease was a decline in capital grants and contributions and inflationary increases in expenses.

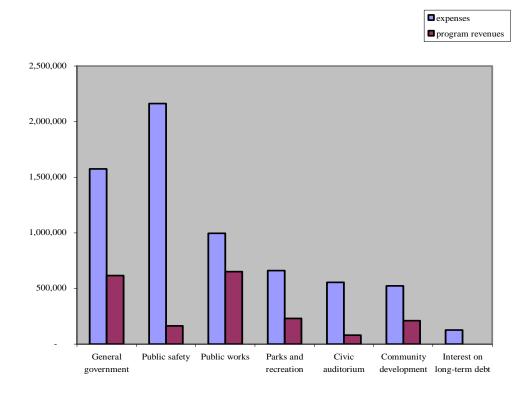
City of Tecumseh's Changes in Net Assets

	Governmental activities		Business-type activities				Total			
		2008	2007	2008		2007		2008		2007
Revenue:										
Program revenue:										
Charges for services	\$	882,815	\$ 877,679	\$ 1,535,976	\$	1,548,270	\$	2,418,791	\$	2,425,949
Operating grants and contributions		1,030,456	801,648	-		-		1,030,456		801,648
Capital grants and contributions		76,141	380,302	39,383		49,028		115,524		429,330
General revenue:										
Property taxes		4,078,900	4,056,239	-		-		4,078,900		4,056,239
Grants and contributions not										
restricted to specific programs		797,401	815,190	-		-		797,401		815,190
Other		184,636	214,897	82,707		101,524		267,343		316,421
Total revenue		7,050,349	7,145,955	1,658,066		1,698,822		8,708,415		8,844,777
Expenses:										
General government		1,523,991	1,624,898	_		_		1,523,991		1,624,898
Public safety		2,351,821	2,206,194	_		_		2,351,821		2,206,194
Public works		1,231,859	1,082,985	_		_		1,231,859		1,082,985
Parks and recreation		746,924	751,336	_		_		746,924		751,336
Civic auditorium		507,926	501,271	_		_		507,926		501,271
Community development		611,858	531,668	_		_		611,858		531,668
Interest on long-term debt		111,211	113,637	_		_		111,211		113,637
Wastewater		· -	, -	1,169,574		1,166,237		1,169,574		1,166,237
Water		_	_	630,631		630,444		630,631		630,444
Total expenses		7,085,590	6,811,989	1,800,205		1,796,681		8,885,795		8,608,670
Increase in net assets before										
contributions to permanent funds		(35,241)	333,966	(142,139)		(97,859)		(177,380)		236,107
Contributions to permanent funds		11,575	15,775	(1.2,10)		-		11,575		15,775
Transfers		453,624	-	(453,624)		_		-		-
Increase (decrease) in net assets		429,958	 349,741	 (595,763)	_	(97,859)		(165,805)		251,882
Net assets - beginning of year		18,305,242	 17,955,501	 12,927,676		13,025,535		31,232,918		30,981,036
Net assets - end of year	\$	18,735,200	\$ 18,305,242	\$ 12,331,913	\$	12,927,676	\$	31,067,113	\$	31,232,918

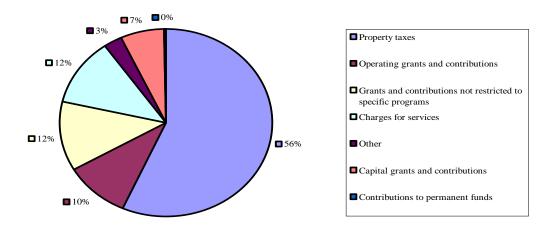
Governmental activities. Governmental activities increased the City's net assets by \$429,958 in the current fiscal year; by comparison, in the prior year governmental activities net assets increased by \$349,741, a change of roughly \$80,000. Key elements of this change include:

- Expense reductions from health care and other line items such as liability insurance and utilities.
- Capital improvement projects that were deferred until later years.

Expenses and Program Revenues - Governmental Activities

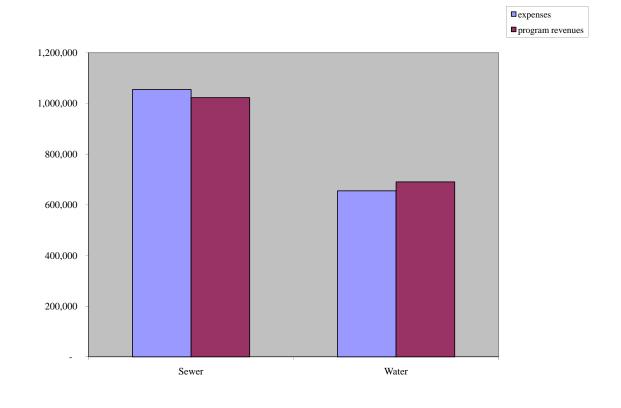


Revenues by Source - Governmental Activities

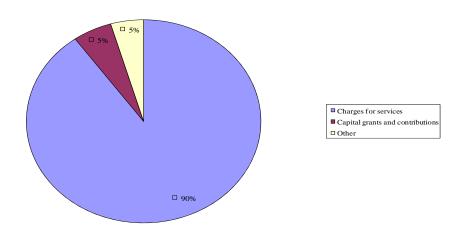


Business-type activities. Business-type activities reduced the City's net assets by \$595,763 as compared to a decrease of \$97,859 in the previous fiscal year. The key element of the difference between fiscal years was transfers totaling \$453,624 from the wastewater and water activities to support the business and technology park project.

Expenses and Program Revenues - Business-type Activities



Revenues by Source - Business-type Activities



Financial Analysis of the Government's Funds

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$5,165,558, an increase of \$371,220 in comparison with the prior year. Approximately 65% of this total amount (\$3,372,754) constitutes *unreserved fund balance*, which is available for spending at the government's discretion. The remainder of fund balance is *reserved* to indicate that it is not available for new spending because it has already been committed to: a) generate income for the support and maintenance of the civic auditorium (\$1,203,774); b) generate income to pay for the perpetual care of the municipal cemetery (\$481,050); c) acquire public safety equipment and training (\$23,193); and d) construct/equip a new park (\$84,787).

The general fund is the chief operating fund of the City. At the end of the current fiscal year, unreserved fund balance of the general fund was \$1,248,996, while total fund balance was \$1,356,976. As a measure of the general fund's liquidity, it may be useful to compare unreserved fund balance to total fund expenditures and transfers out. Unreserved fund balance represents 22 percent of total general fund expenditures and transfers out.

The fund balance of the City's general fund increased by \$128,425 during the current fiscal year, as compared to an increase of \$72,861 for the previous fiscal year. In accounting for this change, property tax revenue increased approximately \$115,000 (or 3.0 percent); investment earnings decreased roughly \$28,000; contributions decreased about \$280,000; interest expense decreased by \$1,300; transfers out decreased by nearly \$172,000; and proceeds from the sale of capital assets increased by over \$6,000. Other revenues, expenditures and other financing sources varied marginally up and down in comparison with the prior year.

The local street special revenue fund ended the year with a total fund balance of \$92,089, a decrease of \$95,491 following the completion of a significant set of planned construction and maintenance projects during the year.

The business and technology park capital projects fund, which was established during the current year to account for this project to facilitate economic development in the City and area, reported an increase in fund balance of \$1,104,584, primarily through transfers from various governmental and enterprise funds. These monies will be spent during fiscal 2009 and 2010 on project infrastructure costs.

The civic auditorium trust fund, a permanent fund, has a fund balance of \$1,203,774, which is entirely reserved to generate future income for operations of the civic auditorium. During fiscal 2008, the fund transferred \$48,199 to the civic auditorium from current year earnings. By the terms of the trust agreement that provided the original contribution of \$1,000,000 from a local private foundation, any interest earnings not expended on a calendar year basis must be added to the principal balance.

Proprietary funds. The City's proprietary funds provide the same type of information found in the business-type activities of the government wide financial statements, but in more detail.

Unrestricted net assets of the wastewater and water funds at the end of the year amounted to \$332,790 and \$186,656, respectively. The wastewater fund had a decrease in total net assets for the year of \$329,630, whereas the water fund had a decrease of \$263,369. Both of these decreases were due in large measure to transfers totaling \$453,624 to the business and technology park capital project for infrastructure improvements; when the project is completed, however, the wastewater and water funds will record capital contributions in amounts commensurate with the current year transfers out. Other factors concerning the finances of these two funds have already been addressed in the discussion of the City's business-type activities.

General Fund Budgetary Highlights

Differences between the original and final amended budgets for expenditures were relatively minor and spread across various functions/departments. Most noteworthy of which was a decrease of \$55,400 for debt service principal reflecting the last payment for the purchase of two downtown buildings that were demolished to expand the downtown public parking lot.

For fiscal 2008, the budgetary estimate for the net change in fund balance was an increase of \$53,554; the actual increase was \$128,425 (or a difference of \$74,871).

Capital Asset and Debt Administration

Capital assets. The City's investment in capital assets for its governmental and business type activities as of June 30, 2008, amounted to \$28,544,202 (net of accumulated depreciation). This investment in capital assets includes land, buildings and systems, improvements, machinery and equipment, park facilities, roads, highways, and bridges. The total increase in the City's investment in capital assets for the current fiscal year was 4.4 percent (a 0.5 percent increase for governmental activities and a 10.0 percent increase for business-type activities).

Major capital asset events during the current fiscal year included the following:

- Upgrades at the wastewater treatment plant of \$1,379,608.
- Major and local street infrastructure construction projects amounting to \$306,873.
- Final costs totaling \$237,497 for the acquisition of a new fire truck.

City of Tecumseh's Capital Assets

(net of depreciation)

	Governmen	tal activities	Business-typ	e activities	Total			
	2008	2007	2008	2007	2008	2007		
Land	\$ 2,567,873	\$ 2,528,273	\$ -	\$ -	\$ 2,567,873	\$ 2,528,273		
Land improvements	1,078,746	1,098,762			1,078,746	1,098,762		
Buildings and systems	3,138,646	3,296,136	10,769,595	11,019,829	13,908,241	14,315,965		
Vehicles	530,422	570,139	-	-	530,422	570,139		
Equipment	1,133,325	993,683	46,148	62,080	1,179,473	1,055,763		
Infrastructure	7,899,839	7,782,204	-	-	7,899,839	7,782,204		
Construction in progress			1,379,608		1,379,608			
Total	\$16,348,851	\$ 16,269,197	\$ 12,195,351	\$ 11,081,909	\$ 28,544,202	\$ 27,351,106		
10001	Ψ10,540,051	Ψ10,207,177	Ψ 12,175,551	Ψ11,001,707	Ψ 20,544,202	Ψ 21,551,100		

Additional information on the City's capital assets can be found in note III.C on pages 47-48 of this report.

Long-term debt. At the end of the current fiscal year, the City had total bonded debt outstanding of \$1,819,872, which is backed by the full faith and credit of the government.

City of Tecumseh's Outstanding Debt

General Obligation and Revenue Bonds

	Governmen	Governmental activities		e activities	Total			
	2008	2007	2008	2007	2008	2007		
General obligation bonds Revenue bonds	\$ 440,000	\$ 455,000	\$ 1,379,872	\$ - 65,000	\$ 1,819,872 -	\$ 455,000 65,000		
Total	\$ 440,000	\$ 455,000	\$ 1,379,872	\$ 65,000	\$ 1,819,872	\$ 520,000		

The City's total bonded debt increased by approximately \$1.3 million (350 percent) during the current fiscal year with new debt issued during the current year of \$1.38 million.

The City has an "A" rating from Standard & Poor's.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current debt limitation for the City is \$29.5 million, which is significantly in excess of the City's outstanding general obligation debt.

Additional information on the City's long-term debt can be found in note III.G on pages 50-53 of this report.

Economic Factors and Next Year's Budgets and Rates

The following factors were considered in preparing the City's budget for the 2008-09 fiscal year:

- The overall plan for the budget was to maintain services in the community by providing a well staffed, equipped and trained work force.
- To be sensitive to factors that may influence revenue projections, such as cuts to state shared revenue, declining housing values and potential plant closings that may increase unemployment rates, occupancy rates and reductions in personal property.
- The City also wants to ensure that it has funding for streets, roads and other capital improvement projects by earmarking funds for future use.

During the current fiscal year, unreserved fund balance in the general fund increased by \$359,755 to \$1,248,996. The City has not appropriated any general fund unreserved fund balance for spending in the 2008-09 fiscal year budget.

Requests for Information

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the City Treasurer, 309 East Chicago Boulevard, Tecumseh, Michigan 49286.

BASIC FINANCIAL STATEMENTS

GOVERNMENT-WIDE FINANCIAL STATEMENTS

CITY OF TECUMSEH, MICHIGAN Statement of Net Assets June 30, 2008

	P	Primary Government				
	Governmental	Business-type		Component		
	Activities	Activities	Total	Units		
Assets						
Cash and cash equivalents	\$ 3,707,339	\$ 627,526	\$ 4,334,865	\$ 172,617		
Investments	1,850,111	-	1,850,111	- 1, - , 01,		
Receivables	160,071	76,709	236,780	_		
Internal balances	45,760	(45,760)		_		
Unamortized bond issuance costs	25,582	-	25,582	45,136		
Restricted cash	54	545,602	545,656	-		
Restricted investments	-	497,146	497,146	_		
Capital assets not being depreciated	2,567,873	1,379,608	3,947,481	2,056,000		
Capital assets being depreciated, net	13,780,978	10,815,743	24,596,721			
Total assets	22,137,768	13,896,574	36,034,342	2,273,753		
Liabilities						
Accounts payable and accrued expenses	275,400	48,092	323,492	12,234		
Accrued interest payable	56,725	7,983	64,708	5,028		
Unamortized bond premium	-		-	10,586		
Long-term liabilities:				10,500		
Due within one year	321,993	130,516	452,509	95,000		
Due in more than one year	2,748,450	1,378,070	4,126,520	1,145,000		
	2 402 560	1.564.661	4.067.220	1.267.040		
Total liabilities	3,402,568	1,564,661	4,967,229	1,267,848		
Net Assets						
Invested in capital assets, net of related debt	15,908,055	10,815,479	26,723,534	2,056,000		
Restricted for:						
Civic auditorium:						
Operations	242,935	-	242,935	-		
Endowment - nonexpendable	1,203,774	-	1,203,774	-		
Capital replacement	-	1,042,748	1,042,748	-		
Debt service	10,520	-	10,520	2,456		
Capital projects	177,839	-	177,839	-		
Perpetual care - nonexpendable	481,050	-	481,050	-		
Perpetual care - expendable	129,934	-	129,934	-		
Unrestricted (deficit)	581,093	473,686	1,054,779	(1,052,551)		
Total net assets	\$ 18,735,200	\$ 12,331,913	\$ 31,067,113	\$ 1,005,905		

The accompanying notes are an integral part of these financial statements.

CITY OF TECUMSEH, MICHIGAN

Statement of Activities For the Year Ended June 30, 2008

		Program Revenues							
			Operating	Capital					
		Charges	Grants and	Grants and	Net (Expense)				
<u>Functions / Programs</u>	Expenses	for Services	Contributions	Contributions	Revenue				
Primary government									
Governmental activities:									
General government	1,523,991	\$ 387,166	\$ -	\$ 39,600	\$ (1,097,225)				
Public safety	2,351,821	117,563	48,202	-	(2,186,056)				
Public works	1,231,859	_	631,097	14,705	(586,057)				
Parks and recreation	746,924	120,804	-	21,836	(604,284)				
Civic auditorium	507,926	137,096	334,973	-	(35,857)				
Community development	611,858	120,186	16,184	-	(475,488)				
Interest on long-term debt	111,211	_	-	-	(111,211)				
Total governmental activities	7,085,590	882,815	1,030,456	76,141	(5,096,178)				
Business-type activities:									
Wastewater	1,169,574	980,591	-	25,875	(163,108)				
Water	630,631	555,385	-	13,508	(61,738)				
Total business-type activities	1,800,205	1,535,976		39,383	(224,846)				
Total primary government	\$ 8,885,795	\$ 2,418,791	\$ 1,030,456	\$ 115,524	\$ (5,321,024)				
Component units									
Community development	\$ 131,280	\$ -	\$ 6,500	\$ -	\$ (124,780)				

continued...

CITY OF TECUMSEH, MICHIGAN

Statement of Activities (Concluded) For the Year Ended June 30, 2008

	Pı			
	Governmental	Business-type		Component
	Activities	Activities	Total	Units
Changes in net assets				
Net (expense) revenue	\$ (5,096,178)	\$ (224,846)	\$ (5,321,024)	\$ (124,780)
General revenues:				
Property taxes	4,078,900	-	4,078,900	245,933
Grants and contributions not				
restricted to specific programs	797,401	_	797,401	-
Unrestricted investment earnings	184,636	82,707	267,343	6,419
Contributions to permanent funds	11,575	_	11,575	-
Transfers - internal activities	453,624	(453,624)		
Total general revenues, contributions				
and transfers	5,526,136	(370,917)	5,155,219	252,352
Change in net assets	429,958	(595,763)	(165,805)	127,572
Net assets, beginning of year	18,305,242	12,927,676	31,232,918	878,333
Net assets, end of year	\$ 18,735,200	\$ 12,331,913	\$ 31,067,113	\$ 1,005,905

The accompanying notes are an integral part of these financial statements.

FUND FINANCIAL STATEMENTS

CITY OF TECUMSEH, MICHIGAN

Balance Sheet Governmental Funds June 30, 2008

	General	Local Street	Business & Technology Park Capital Project	Civic Auditorium Trust	Go	Other overnmental Funds	Total Governmental Funds
<u>ASSETS</u>							
Assets							
Cash and cash equivalents	\$ 1,397,809	\$ 87,053	\$ 1,104,584	\$ 22,587	\$	807,757	\$ 3,419,790
Investments	-	-	-	1,170,931		679,180	1,850,111
Accounts receivable	17,017	12,541	-	-		56,610	86,168
Special assessments receivable	56,883	-	-	-		-	56,883
Accrued interest receivable	-	-	-	10,256		6,764	17,020
Restricted cash		 				54	54
TOTAL ASSETS	\$ 1,471,709	\$ 99,594	\$ 1,104,584	\$ 1,203,774	\$	1,550,365	\$ 5,430,026
<u>LIABILITIES AND FUND BALANCES</u>							
Liabilities							
Accounts payable / accrued liabilities	\$ 114,733	\$ 7,505	\$ -	\$ -	\$	142,230	\$ 264,468
Fund balances:							
Reserved for:							
Civic auditorium	_	_	_	1,203,774		_	1,203,774
Perpetual care	_	_	_	-		481,050	481,050
Public safety equipment and training	23,193	_	-	-		, _	23,193
Parks donation	84,787	_	-	_		-	84,787
Unreserved:							
Designated for subsequent year	-	-	1,002,500	-		-	1,002,500
Undesignated	1,248,996	92,089	102,084	-		-	1,443,169
Designated for subsequent year:							
Special revenue funds	-	-	-	-		87,431	87,431
Undesignated, reported in nonmajor:							
Special revenue funds	-	-	-	-		521,361	521,361
Debt service funds	-	-	-	-		10,520	10,520
Capital projects funds	-	-	-	-		177,839	177,839
Permanent fund		 				129,934	129,934
Total fund balances	1,356,976	 92,089	1,104,584	1,203,774		1,408,135	5,165,558
TOTAL LIADII ITIES							
TOTAL LIABILITIES AND FUND BALANCES	\$ 1,471,709	\$ 99,594	\$ 1,104,584	\$ 1,203,774	\$	1,550,365	\$ 5,430,026

The accompanying notes are an integral part of these financial statements.

CITY OF TECUMSEH, MICHIGAN

Reconciliation of Fund Balances on the Balance Sheet for Governmental Funds to Net Assets of Governmental Activities on the Statement of Net Assets June 30, 2008

Fund balances - total governmental funds	\$ 5,165,558
Amounts reported for <i>governmental activities</i> in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	
Add - capital assets	23,217,025
Deduct - accumulated depreciation	(7,230,847)
An internal service fund is used by management to charge the costs of certain equipment usage to individual funds. The assets and liabilities of the internal service fund are partially included in governmental activities in the statement of net assets.	
Add - net assets of governmental activities accounted for in the internal service fund	685,050
Certain liabilities, such as bonds payable, are not due and payable in the current period and therefore are not reported in the funds.	
Deduct - bonds and purchase agreements payable	(2,527,777)
Deduct - accrued interest on bonds payable	(56,725)
Add - unamortized bond issuance costs	25,582
Deduct - compensated absences	(542,666)
Net assets of governmental activities	\$ 18,735,200

The accompanying notes are an integral part of these financial statements.

Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2008

	General	Local Street	Business & Technology Park Capital Project	Civic Auditorium Trust	Other Governmental Funds	Total Governmental Funds
Revenues						
Taxes and special assessments	\$ 4,093,454	\$ -	\$ -	\$ -	\$ 151	\$ 4,093,605
Licenses and permits	100,731	-	-	-	65,430	166,161
Intergovernmental	845,591	148,202	-	-	483,260	1,477,053
Charges for services	415,868	-	-	-	219,293	635,161
Fines and forfeits	52,651	-	-	-	-	52,651
Investment earnings	153,396	549	960	64,694	233,072	452,671
Contributions	10,480	-	-	1,024	74,478	85,982
Other revenues	13,604	-	-	-	14,334	27,938
Total revenues	5,685,775	148,751	960	65,718	1,090,018	6,991,222
Expenditures						
Current:						
General government	1,484,959	-	-	-	10,312	1,495,271
Public safety	2,164,260	-	-	-	306,259	2,470,519
Public works	134,614	731,242	-	-	568,682	1,434,538
Parks and recreation	539,364	-	-	-	14,175	553,539
Civic auditorium	-	-	-	-	452,475	452,475
Community development	-	-	-	-	545,600	545,600
Debt service:						
Principal	-	-	-	-	16,540	16,540
Interest and fiscal charges	94,161	-	-	-	16,991	111,152
Total expenditures	4,417,358	731,242			1,931,034	7,079,634
Revenues over (under) expenditures	1,268,417	(582,491)	960	65,718	(841,016)	(88,412)
Other financing sources (uses)						
Transfers in	5,000	487,000	1,103,624	-	734,199	2,329,823
Transfers out	(1,151,000)	-	-	(48,199)	(677,000)	(1,876,199)
Proceeds from sale of capital assets	6,008	-	-	-	-	6,008
Total other financing sources (uses)	(1,139,992)	487,000	1,103,624	(48,199)	57,199	459,632
Net changes in fund balances	128,425	(95,491)	1,104,584	17,519	(783,817)	371,220
Fund balances, beginning of year	1,228,551	187,580		1,186,255	2,191,952	4,794,338
Fund balances, end of year	\$ 1,356,976	\$ 92,089	\$ 1,104,584	\$ 1,203,774	\$ 1,408,135	\$ 5,165,558

Reconciliation of the Statement of Revenues, Expenditures and Change in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2008

Net change in fund balances - total governmental funds	\$ 371,220
Amounts reported for <i>governmental activities</i> in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.	
Add - capital outlay Deduct - depreciation expense	704,330 (559,587)
Bond proceeds provide current financial resources to governmental funds in the period issued, but issuing bonds increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.	
Add - principal payments on long-term liabilities Deduct - amortization of bond/debt issuance costs	16,540 (2,213)
An internal service fund is used by management to charge the costs of certain equipment usage to individual funds. The net revenue (expense) attributable to those funds is partially reported with governmental activities.	
Add - interest revenue from governmental internal service fund Deduct - net operating loss from governmental activities in internal service fund	11,486 (83,599)
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the funds.	(03,377)
Deduct - increase in accrued interest payable on bonds Deduct - increase in the accrual for compensated absences	 (58) (28,161)
Change in net assets of governmental activities	\$ 429,958

Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

General Fund

For the Year Ended June 30, 2008

	Budgeted	Budgeted Amounts		Actual Over (Under)	
	Original	Final	Actual	Final Budget	
Revenues					
Taxes and special assessments	\$ 4,124,256	\$ 4,091,856	\$ 4,093,454	\$ 1,598	
Licenses and permits	95,500	100,247	100,731	484	
Intergovernmental	826,016	860,509	845,591	(14,918)	
Charges for services	369,225	394,715	415,868	21,153	
Fines and forfeits	43,950	55,022	52,651	(2,371)	
Investment earnings	143,500	149,400	153,396	3,996	
Contributions	42,000	10,415	10,480	65	
Other revenues	20,100	13,275	13,604	329	
Total revenues	5,664,547	5,675,439	5,685,775	10,336	
Expenditures					
General government:					
Salaries and wages	443,220	426,132	428,454	2,322	
Fringe benefits	205,880	215,062	208,206	(6,856)	
Office expenditures	87,155	86,970	82,381	(4,589)	
Contractual services	486,067	436,445	436,193	(252)	
Insurance	48,500	23,208	25,433	2,225	
Street lighting	98,000	105,000	106,363	1,363	
Cemetery	181,119	180,636	182,349	1,713	
Other expenditures	33,497	35,847	35,196	(651)	
Less: reimbursements	(28,616)	(28,616)	(19,616)	9,000	
Total general government	1,554,822	1,480,684	1,484,959	4,275	
Public safety:					
Police	1,766,562	1,688,585	1,645,152	(43,433)	
Fire	503,641	530,824	519,108	(11,716)	
Total public safety	2,270,203	2,219,409	2,164,260	(55,149)	
Public works:					
Public works department	51,217	127,262	107,806	(19,456)	
Sidewalks	54,600	27,392	26,808	(584)	
Total public works	105,817	154,654	134,614	(20,040)	

continued...

Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual (Concluded) General Fund

For the Year Ended June 30, 2008

	Budgeted	Amounts		Actual Over (Under)
	Original	Final	Actual	Final Budget
Expenditures (Concluded)				
Parks and recreation	\$ 578,333	\$ 529,877	\$ 539,364	\$ 9,487
Debt service -				
Interest and fiscal charges	97,003	97,269	94,161	(3,108)
Total expenditures	4,606,178	4,481,893	4,417,358	(64,535)
Revenues over expenditures	1,058,369	1,193,546	1,268,417	74,871
Other financing sources (uses)				
Transfers in	-	5,000	5,000	-
Transfers out	(1,088,500)	(1,151,000)	(1,151,000)	-
Proceeds from sale of capital assets	1,000	6,008	6,008	
Total other financing (uses)	(1,087,500)	(1,139,992)	(1,139,992)	
Net changes in fund balance	(29,131)	53,554	128,425	74,871
Fund balance, beginning of year	1,233,416	1,228,551	1,228,551	
Fund balance, end of year	\$ 1,204,285	\$ 1,282,105	\$ 1,356,976	\$ 74,871

Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Local Street Fund

For the Year Ended June 30, 2008

	Budgeted	Amounts		Actual Over (Under)	
	Original	Final	Actual	Final Budget	
Revenues					
Intergovernmental - state	\$ 166,480	\$ 150,000	\$ 148,202	\$ (1,798)	
Investment earnings	4,000	1,000	549	(451)	
Other revenues	2,200				
Total revenues	172,680	151,000	148,751	(2,249)	
Expenditures					
Public Works:					
Street construction	351,968	243,280	224,794	(18,486)	
Routine maintenance	290,000	410,001	408,184	(1,817)	
Winter maintenance	26,600	59,106	59,106	-	
Administration	29,379	40,000	39,158	(842)	
Total expenditures	697,947	752,387	731,242	(21,145)	
Revenues (under) expenditures	(525,267)	(601,387)	(582,491)	18,896	
Other financing sources					
Transfers in	425,000	487,000	487,000		
Net changes in fund balance	(100,267)	(114,387)	(95,491)	18,896	
Fund balance, beginning of year	187,580	187,580	187,580		
Fund balance, end of year	\$ 87,313	\$ 73,193	\$ 92,089	\$ 18,896	

Statement of Net Assets Proprietary Funds June 30, 2008

	Business-type	Governmental Activities		
	Wastewater	Water	Total	Internal Service Fund
Assets				
Current assets:				
Cash and cash equivalents	\$ 398,033	\$ 229,493	\$ 627,526	\$ 287,549
Accounts receivable	76,590	119	76,709	-
Total current assets	474,623	229,612	704,235	287,549
Noncurrent assets:				
Restricted cash and cash equivalents	545,602	_	545,602	_
Restricted investments		497,146	497,146	_
Property and equipment - net	10,037,400	2,157,951	12,195,351	362,673
Total noncurrent assets	10,583,002	2,655,097	13,238,099	362,673
Total assets	11,057,625	2,884,709	13,942,334	650,222
Liabilities				
Current liabilities:				
Accounts payable and accrued liabilities	42,671	5,421	48,092	10,932
Accrued interest payable	7,983	-	7,983	-
Accrued compensated absences, current portion	31,887	13,629	45,516	-
Revenue bonds payable, current portion	85,000	· -	85,000	-
Total current liabilities	167,541	19,050	186,591	10,932
Noncurrent liabilities:				
Accrued compensated absences, net of current portion	59,292	23,906	83,198	_
Revenue bonds payable, no current portion	1,294,872	23,700	1,294,872	_
Total noncurrent liabilities	1,354,164	23,906	1,378,070	
Total honeurent habitates	1,331,101	23,500	1,370,070	
Total liabilities	1,521,705	42,956	1,564,661	10,932
Net Assets				
Invested in capital assets, net of related debt	8,657,528	2,157,951	10,815,479	362,673
Restricted for capital replacement	545,602	497,146	1,042,748	· -
Unrestricted	332,790	186,656	519,446	276,617
Total net assets	\$ 9,535,920	\$ 2,841,753	12,377,673	\$ 639,290
Adjustment to reflect the consolidation of internal				
service fund activities related to enterprise funds			(45,760)	
Net assets of business-type activities on the government-				
wide statement of net assets			\$12,331,913	

Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds For the Year Ended June 30, 2008

	Business-type	e Activities - En	terprise Funds	Governmental Activities
	Wastewater	Water	Total	Internal Service Fund
Operating revenues				
Charges for services	\$ 980,591	\$ 555,385	\$ 1,535,976	\$ 351,567
Operating expenses				
Salaries and wages	303,758	188,769	492,527	81,965
Fringe benefits	163,767	105,225	268,992	-
Office expenses	6,508	3,436	9,944	-
Contractual services	61,152	4,731	65,883	-
Insurance	35,200	12,400	47,600	26,649
Supplies and materials	71,186	113,986	185,172	97,958
Utilities	136,700	42,085	178,785	11,511
Depreciation/amortization	305,593	77,044	382,637	138,388
Other expenses	75,846	78,638	154,484	81,459
Total operating expenses	1,159,710	626,314	1,786,024	437,930
Operating loss	(179,119)	(70,929)	(250,048)	(86,363)
Nonoperating revenues (expenses)				
Intergovernmental	25,875	-	25,875	-
Investment income	42,486	40,221	82,707	11,486
Interest expense	(8,482)	(2,935)	(11,417)	
Total nonoperating revenues	59,879	37,286	97,165	11,486
Loss before transfers and				
capital contributions	(119,240)	(33,643)	(152,883)	(74,877)
Transfers out	(210,390)	(243,234)	(453,624)	-
Capital contributions		13,508	13,508	
Change in net assets	(329,630)	(263,369)	(592,999)	(74,877)
Net assets, beginning of year	9,865,550	3,105,122	12,970,672	714,167
Net assets, end of year	\$ 9,535,920	\$ 2,841,753	\$ 12,377,673	\$ 639,290

Reconciliation of the Statement of Revenues, Expenses and Changes in Fund Net Assets of Enterprise Funds to the Statement of Activities For the Year Ended June 30, 2008

Change in net assets - all enterprise funds	\$ (592,999)
An internal service fund is used by management to charge the costs of certain equipment usage to individual funds. The net revenue (expense) attributable to enterprise funds is reported with business-type activities.	
Deduct - net operating loss from business-type activities in internal service fund	 (2,764)
Change in net assets of business-type activities	\$ (595,763)

Statement of Cash Flows Proprietary Funds For the Year Ended June 30, 2008

Cash flows from operating activities \$ 905,678 \$ 639,903 \$ 1,545,581 \$ 85,678 Cash received from customers \$ 905,678 \$ 639,903 \$ 1,545,581 \$ 85,678 Cash received from interfund services - - - 266,6 Cash payments to employees (456,593) (291,941) (748,534) (81,5 Cash payments to suppliers for goods and services (370,226) (263,567) (633,793) (213,3 Cash payments for interfund services (5,873) (5,999) (11,872) (11,872) Net cash provided by operating activities 72,986 78,396 151,382 56,4 Cash flows from non-capital financing activities (210,390) (243,234) (453,624) Cash flows from capital and related financing activities 1,379,872 - 1,379,872 Proceeds from bonds 1,379,872 - 1,379,872 Purchase of capital assets (1,444,270) (38,301) (1,482,571) (73,28) Bond principal payments - (65,000) (65,000) Bond interest payments (49	Governmental Activities Internal	
Cash received from customers \$ 905,678 \$ 639,903 \$ 1,545,581 \$ 85,6 Cash received from interfund services - - - - 266,6 Cash payments to employees (456,593) (291,941) (748,534) (81,5 Cash payments to suppliers for goods and services (370,226) (263,567) (633,793) (213,3 Cash payments for interfund services (5,873) (5,999) (11,872) Net cash provided by operating activities 72,986 78,396 151,382 56,4 Cash flows from non-capital financing activities (210,390) (243,234) (453,624) Cash flows from capital and related financing activities 1,379,872 - 1,379,872 Proceeds from bonds 1,379,872 - 1,379,872 Purchase of capital assets (1,444,270) (38,301) (1,482,571) (73,24) Bond principal payments - (65,000) (65,000) Bond interest payments (499) (3,780) (4,279) Intergovernmental revenue 25,875 - 25,875	nd	
Cash received from customers \$ 905,678 \$ 639,903 \$ 1,545,581 \$ 85,6 Cash received from interfund services - - - - 266,6 Cash payments to employees (456,593) (291,941) (748,534) (81,5 Cash payments to suppliers for goods and services (370,226) (263,567) (633,793) (213,3 Cash payments for interfund services (5,873) (5,999) (11,872) Net cash provided by operating activities 72,986 78,396 151,382 56,4 Cash flows from non-capital financing activities (210,390) (243,234) (453,624) Cash flows from capital and related financing activities 1,379,872 - 1,379,872 Proceeds from bonds 1,379,872 - 1,379,872 Purchase of capital assets (1,444,270) (38,301) (1,482,571) (73,24) Bond principal payments - (65,000) (65,000) (65,000) Bond interest payments (499) (3,780) (4,279) Intergovernmental revenue 25,875 - 25,875		
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Cash payments for interfund services (5,873) (5,999) (11,872) Net cash provided by operating activities 72,986 78,396 151,382 56,4 Cash flows from non-capital financing activities Transfer to other fund (210,390) (243,234) (453,624) Cash flows from capital and related financing activities Proceeds from bonds 1,379,872 - 1,379,872 Purchase of capital assets (1,444,270) (38,301) (1,482,571) (73,28) Bond principal payments - (65,000) (65,000) Bond interest payments (499) (3,780) (4,279) Intergovernmental revenue 25,875 - 25,875		
Net cash provided by operating activities 72,986 78,396 151,382 56,4 Cash flows from non-capital financing activities Transfer to other fund (210,390) (243,234) (453,624) Cash flows from capital and related financing activities Proceeds from bonds 1,379,872 - 1,379,872 Purchase of capital assets (1,444,270) (38,301) (1,482,571) (73,2 and principal payments - (65,000) (65,000) Bond interest payments (499) (3,780) (4,279) Intergovernmental revenue 25,875 - 25,875	-	
Cash flows from non-capital financing activities (210,390) (243,234) (453,624) Cash flows from capital and related financing activities 1,379,872 - 1,379,872 Purchase of capital assets (1,444,270) (38,301) (1,482,571) (73,2872) Bond principal payments - (65,000) (65,000) (65,000) (499) (3,780) (4,279) Intergovernmental revenue 25,875 - 25,875 - 25,875		
Cash flows from capital and related financing activities 1,379,872 - 1,379,872 Purchase of capital assets (1,444,270) (38,301) (1,482,571) (73,2872) Bond principal payments - (65,000) (65,000) Bond interest payments (499) (3,780) (4,279) Intergovernmental revenue 25,875 - 25,875	43	
Transfer to other fund (210,390) (243,234) (453,624) Cash flows from capital and related financing activities 1,379,872 - 1,379,872 Purchase of capital assets (1,444,270) (38,301) (1,482,571) (73,2 Bond principal payments - (65,000) (65,000) (65,000) (4,279) Bond interest payments (499) (3,780) (4,279) Intergovernmental revenue 25,875 - 25,875		
Proceeds from bonds 1,379,872 - 1,379,872 Purchase of capital assets (1,444,270) (38,301) (1,482,571) (73,2 Bond principal payments - (65,000) (65,000) Bond interest payments (499) (3,780) (4,279) Intergovernmental revenue 25,875 - 25,875		
Purchase of capital assets (1,444,270) (38,301) (1,482,571) (73,2 Bond principal payments - (65,000) (65,000) Bond interest payments (499) (3,780) (4,279) Intergovernmental revenue 25,875 - 25,875		
Bond principal payments - (65,000) (65,000) Bond interest payments (499) (3,780) (4,279) Intergovernmental revenue 25,875 - 25,875	-	
Bond interest payments (499) (3,780) (4,279) Intergovernmental revenue 25,875 - 25,875	97)	
Intergovernmental revenue 25,875 - 25,875	-	
	-	
No. 17 No. 18 Land		
Net cash (used) by capital and related		
financing activities $(39,022)$ $(107,081)$ $(146,103)$ $(73,2)$	97)	
Cash flows from investing activities		
Proceeds from matured investments - 630,920 630,920	-	
Purchase of investments - (497,146) (497,146)	-	
Investment income 42,486 40,835 83,321 11,4	86	
Net cash provided (used) by investing activities 42,486 174,609 217,095 11,4	86	
Net increase (decrease) in cash and cash equivalents (133,940) (97,310) (231,250) (5,3	68)	
Cash and cash equivalents, beginning of year 1,077,575 326,803 1,404,378 292,5	17	
Cash and cash equivalents, end of year \$ 943,635 \$ 229,493 \$ 1,173,128 \$ 287,5	49	
Reconciliation to statement of net assets		
Cash and cash equivalents \$ 398,033 \$ 229,493 \$ 627,526 \$ 287,5	49	
Restricted cash and cash equivalents 545,602 - 545,602		
<u>\$ 943,635</u> <u>\$ 229,493</u> <u>\$ 1,173,128</u> <u>\$ 287,5</u>	49	

Continued...

CITY OF TECUMSEH, MICHIGAN Statement of Cash Flows (Concluded) Proprietary Funds For the Year Ended June 30, 2008

	Business-type Activities - Enterprise Funds				Governmental Activities		
	_ W	astewater		Water	 Total		nternal vice Fund
Reconciliation of operating loss to net cash provided by operating activities							
Operating loss	\$	(179,119)	\$	(70,929)	\$ (250,048)	\$	(86,363)
Adjustments to reconcile operating loss to net cash provided by operating activities:							
Depreciation/amortization		305,593		77,044	382,637		138,388
Changes in assets and liabilities:				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,		,
Accounts receivable		(74,913)		84,518	9,605		144
Accounts payable and accrued liabilities		10,493		(14,290)	(3,797)		4,274
Accrued compensated absences		10,932		2,053	 12,985		
Net cash provided by operating activities	\$	72,986	\$	78,396	\$ 151,382	\$	56,443
Non-Cash							
Capital contributions	\$		\$	13,508	\$ 13,508	\$	

Statement of Fiduciary Net Assets Fiduciary Funds June 30, 2008

	Employees' Retirement System Pensio Trust Fund	n — —	Agency Funds	
Assets				
Cash and cash equivalents	\$ 114,26	6 \$	5,136	
Investments:				
Domestic equities	7,893,31	5	-	
American depository receipts	1,511,40	6	-	
U.S. treasuries	1,780,19	9	-	
U.S. agencies	1,718,67	5	-	
Corporate securities	1,764,74	2	-	
Money market accounts	841,93	7	-	
Accrued interest receivable	54,26	6	-	
Delinquent taxes receivable		<u> </u>	107,987	
Total assets	15,678,80	6 \$	113,123	
Liabilities				
Accounts payable		- \$	23,559	
Due to other governments		<u>-</u> _	89,564	
Total liabilities		<u>-</u> \$	113,123	
Net assets				
Held in trust for pension and postemployment				
healthcare benefits	\$ 15,678,80	6		

Statement of Changes in Fiduciary Net Assets Fiduciary Funds - Employees' Retirement System Pension Trust Fund For the Year Ended June 30, 2008

Additions		
Investment income:		
Net realized and unrealized depreciation		
in fair value of investments		\$ (609,773)
Interest and dividends		443,087
Less investment management fees		(101,459)
Total investment loss		(268,145)
Contributions:		
City of Tecumseh		587,740
Participants		161,449
Total contributions		749,189
Total additions		481,044
Deductions		
Participant benefits:		
Pension		622,662
Health		38,557
Total participant benefits		661,219
Administrative expenses		25,863
Participant refunds		1,894
Total deductions		688,976
Net deductions to net assets held in trust for benefits		
Employees' pension benefits	\$ (57,601)	
Postemployment healthcare benefits	(150,331)	(207,932)
Net assets held in trust for benefits, beginning of year		15,886,738
Net assets held in trust for benefits, end of year		
Reserved for employees' pension benefits	15,087,931	
Reserved for employees' postemployment healthcare benefits	590,875	\$ 15,678,806

Combining Statement of Net Assets Component Units June 30, 2008

	Downtown Development Authority		D	Economic evelopment orporation		Totals
Assets						
Cash and cash equivalents	\$	172,617	\$	_	\$	172,617
Unamortized bond issuance costs	т	45,136		_	_	45,136
Capital assets not being depreciated		56,000		2,000,000		2,056,000
Total assets		273,753		2,000,000		2,273,753
Liabilities						
Accounts payable and accrued liabilities		12,234		-		12,234
Accrued interest payable		5,028		-		5,028
Unamortized bond premium		10,586		-		10,586
Long-term liabilities:						
Due within one year		95,000		-		95,000
Due in more than one year	_	1,145,000				1,145,000
Total liabilities		1,267,848				1,267,848
Net assets						
Invested in capital assets		56,000		2,000,000		2,056,000
Restricted for:						
Debt service		2,456		-		2,456
Unrestricted (deficit)		(1,052,551)			_	(1,052,551)
Total net assets (deficit)	\$	(994,095)	\$	2,000,000	\$	1,005,905

Combining Statement of Activities Component Units

For the Year Ended June 30, 2008

	Downtown Development Authority	Economic Development Corporation	Totals
Expenses Community development	\$ 131,280	\$ -	\$ 131,280
	,,	7	÷
Program revenues			
Operating grants and contributions	6,500		6,500
Net program revenue (expense)	(124,780)		(124,780)
General revenues			
Property taxes	245,933	_	245,933
Unrestricted investment earnings	6,419	_	6,419
C 111 05 12 10 0 0 111 1 0 5 111 10 10 10 10 10 10 10 10 10 10 10 10			
Total general revenues	252,352		252,352
Change in net assets	127,572	-	127,572
Net assets (deficit), beginning of year	(1,121,667)	2,000,000	878,333
Net assets (deficit), end of year	\$ (994,095)	\$ 2,000,000	\$ 1,005,905

NOTES to the FINANCIAL STATEMENTS

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Notes to the Financial Statements

June 30, 2008

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Notes to the Financial Statements

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting entity

The City of Tecumseh, Michigan is a municipal corporation governed by a sevenmember council and administered by an appointed city manager. The accompanying financial statements present the government and its component units, entities for which the government is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government. The blended and discretely presented component units have June 30 year ends.

Blended component unit. The Building Authority is governed by a three member board appointed by the City Council. Its sole function is to oversee the financing and construction, if any, of the City's public buildings; therefore, it is reported as if it were part of the primary government. Currently, there are no such capital projects in process and, therefore, there are no Building Authority funds or activities reported herein.

Discretely presented component units. The Tecumseh Downtown Development Authority (DDA) is responsible for certain projects and activities whose purpose is to revitalize the downtown business district. The members of the DDA's governing board are appointed by the government's council. The DDA is also fiscally dependent upon the government because the government's council approves the DDA's budget and any debt issuances. The DDA does not issue separate financial statements; accordingly, DDA fund financial statements are included herein as supplementary information.

The Local Development Finance Authority of the City of Tecumseh (LDFA) is governed by a ten-member board consisting of seven members appointed by the City Manager (subject to City Council approval), one member appointed by Lenawee County, and two members appointed by Tecumseh Public Schools. The LDFA was formed to promote economic growth in the City of Tecumseh, pursuant to Public Act 281 of 1986. The LDFA has no financial activity; as such, no financial statements or information is presented.

The Economic Development Corporation of the City of Tecumseh (EDC) is governed by a nine-member board appointed by the City Manager (subject to City Council approval). The EDC was formed in December 2004 to strengthen and revitalize the City's economy, pursuant to Public Act 338 of 1974, as amended. The EDC's financial activity for fiscal 2004-2006 was limited to taking title to land purchased by the City, for which the City has retained the obligation to service the related long-term debt; no financial activity has occurred since.

Notes to the Financial Statements

B. Government-wide and fund financial statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. Likewise, the *primary government* is reported separately from certain legally separate *component units* for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the *economic resources* measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements, except for agency funds, which do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial* resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period or within one year for reimbursement-based grants. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Notes to the Financial Statements

Property taxes, franchise taxes, intergovernmental revenue, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The government reports the following major governmental funds:

The *general fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *local street fund* accounts for the expenditures of motor fuel taxes which are earmarked by law for local street purposes.

The business and technology park capital project fund accounts for monies used for the business and technology project.

The *civic auditorium trust fund* (a permanent fund) accounts for monies held in trust by the City, the investment earnings from which may only be used for the operation and maintenance of the cultural facility.

The government reports the following major proprietary funds:

The wastewater fund accounts for the activities of the government's sewage disposal and treatment system.

The water fund accounts for the activities of the government's water distribution and treatment system.

Additionally, the government reports the following fund types:

The *special revenue funds* account for revenue sources that are legally restricted to expenditures for specific purposes not including major capital projects.

The *debt service funds* account for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

The *capital projects funds* account for the acquisition of capital assets or construction of major capital projects not being financed by proprietary funds.

Notes to the Financial Statements

The *permanent fund* accounts for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the government's programs.

The *internal service fund* accounts for fleet and equipment management to other departments or agencies of the government on a cost reimbursement basis.

The *pension trust fund* accounts for the activities of the Employees Retirement System, which accumulates resources for pension benefit payments to qualified employees.

The *agency funds* account for assets held for other governments in an agency capacity, including tax collections, delinquent taxes receivable and other monies.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the government's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the wastewater and water enterprise funds and of the government's internal service fund are charges to customers for sales and services. The enterprise funds also recognize as operating revenues the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

Notes to the Financial Statements

D. Assets, liabilities and net assets/equity

1. Deposits and investments

The government's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the government to deposit in the accounts of federally insured banks, credit unions, and savings and loan associations, and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers acceptances, and mutual funds composed of otherwise legal investments.

The Pension Trust Fund is authorized by the State's Pension Investment Act, as amended, to invest in common stocks, real estate, and various other investment instruments, subject to certain limitations.

Investments are reported at fair value.

2. Receivables and payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

3. Prepaid items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements using the consumption method.

4. Restricted assets

Certain resources have been set aside in the wastewater and water funds to finance future capital asset replacements pursuant to City ordinance.

Notes to the Financial Statements

5. Capital assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. The government defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation. In accordance with the provisions of GASB Statement No. 34, the government has only capitalized infrastructure assets acquired or constructed since 1980.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities, if any, is included as part of the capitalized value of the assets constructed. No such interest expense was incurred during the current fiscal year.

Capital assets of the primary government are depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Land improvements	15-40
Buildings	20-50
Public domain infrastructure	15-50
System infrastructure	15-50
Vehicles	7-25
Equipment	3-20

6. Compensated absences

It is the government's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vacation pay and 50 percent of sick leave are accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations or retirements.

Notes to the Financial Statements

7. Long-term obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. Fund equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the general and special revenue funds. All annual appropriations lapse at fiscal year end.

On or before the third Monday in April of each year, the City Manager must present the proposed budget to the government's council for review. The Council holds public hearings and a final budget must be prepared and adopted no later than the second Monday in May.

Notes to the Financial Statements

The appropriated budget is prepared by fund, function and department. The government's department heads may make transfers of appropriations within a department. The *general government* function of the General Fund is treated as a department for budgetary purposes and its budget is adopted at the object level. Transfers of appropriations between departments require the approval of the governing council. The legal level of budgetary control is the department level. Certain supplemental budgetary appropriations were made during the year, which were not considered material.

B. Excess of expenditures over appropriations

P.A. 621 of 1978, as amended, provides that a local unit shall not incur expenditures in excess of the amounts appropriated. During the year ended June 30, 2008, the government incurred expenditures in excess of the amounts appropriated at the legal level of budgetary control as follows:

Final			
Budget	Actual	Variance	
\$ 426,132	\$ 428,454	\$	(2,322)
23,208	25,433		(2,225)
105,000	106,363		(1,363)
180,636	182,349		(1,713)
529,877	539,364		(9,487)
	\$ 426,132 23,208 105,000 180,636	Budget Actual \$ 426,132 \$ 428,454 23,208 25,433 105,000 106,363 180,636 182,349	Budget Actual V \$ 426,132 \$ 428,454 \$ 23,208 25,433 105,000 106,363 180,636 182,349

Notes to the Financial Statements

III. DETAILED NOTES ON ALL FUNDS

A. Deposits and investments

Following is a reconciliation of deposits and investments as of June 30, 2008:

	Primary Government		Co	Component Units		Total
Statement of net assets:				<u> </u>		
Cash and cash equivalents	\$	4,334,865	\$	172,617	\$	4,507,482
Investments		1,850,111				1,850,111
Restricted cash		545,656		_		545,656
Restricted investments		497,146		-		497,146
Statement of fiduciary net assets:						
Pension trust fund:						
Cash and cash equivalents		114,266		_		114,266
Investments		15,510,274		_		15,510,274
Agency funds -		- , , -				
Cash and cash equivalents		5,136		-		5,136
Total	<u>\$</u>	22,857,454	<u>\$</u>	<u>172,617</u>	<u>\$</u>	23,030,071
Deposits and investments:						
Bank deposits (checking accounts and	d certif	ficates of depo	sit)		\$	2,460,143
Investments in securities, mutual fund	ds and	similar vehicle	es:			
Treasurer's investment pool						5,057,654
Pension trust fund						15,510,274
Cash on hand						2,000
Total					<u>\$</u>	23,030,071

Bank Deposits and Treasurer's Investment Pool

Custodial Credit Risk - Deposits. Deposits are exposed to custodial credit risk if they are not covered by depository insurance. As of June 30, 2008, \$2,549,705 of the City's total bank balance of \$2,649,705 (total book balance was \$2,460,143) was exposed to custodial credit risk as it was uninsured and uncollateralized.

In accordance with the City's investment policy and State law, all deposits are uncollateralized and held in the City's name. Due to the dollar amounts of cash deposits and the limits of FDIC insurance, the City believes it is impractical to insure all bank deposits. As a result, the City evaluates each financial institution and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

Notes to the Financial Statements

Custodial Credit Risk - Investments. Following is a summary of the City's investments as of June 30, 2008:

\$	172,624
	1,607,102
	14,422
	3,256,366
	7,050
ф	5 057 <i>6</i> 54
	\$

Total <u>\$ 5,057,654</u>

Investments are exposed to custodial credit risk if the securities are uninsured, unregistered or held by a counterparty or its agent but not in the government's name. In accordance with the City's investment policy, all investments are held in the name of the City and are evidenced by a safekeeping receipt confirmation, and thus not exposed to custodial credit risk.

The above investment in domestic equities is generally not allowed under State statutes; however, an exception is provided for donated investments. In this instance, Tecumseh Products, Inc. common stock was donated to the City for the benefit of the Civic Auditorium.

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The government has no formal policy relating to investment credit risk. As of June 30, 2008, the City's investments in securities of U.S. agencies were rated AAA by Standard & Poor's and its investment in the external local government investment pool was rated AAA/V1 by Fitch. Ratings are not required for U.S. treasuries or money market accounts.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The City's investment policy requires diversification by security type and institution, but does not place a fixed percentage limit for any one issuer. At June 30, 2008, the City had greater than 5% of its total investment portfolio concentrated as follows:

Investment Type	Issuer	% of Portfolio
U.S. agencies	Federal Home Loan Bank Federal National Mortgage Association	21.2% 7.6%

Notes to the Financial Statements

Interest Rate Risk. Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of investments. The City's investment policy does not limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, it is the practice of the City to manage this risk by purchasing a mix of short and longer term investments. This laddering approach also matches investment maturities to projected cash flow needs.

As of June 30, 2008, maturities of the City's debt securities were as follows:

		Investment Maturities (fair value by years)					
		Less					More
Fair Value		Than 1		1-5	6-1	0	Than 10
\$ 172,624	\$	51,067	\$	52,303	\$	-	\$ 69,254
1,607,102		195,048		688,239	587,	385	136,430
\$ 1,779,726	\$	246,115	\$	740,542	\$587,	385	\$205,684
	\$ 172,624 1,607,102	\$ 172,624 \$ 1,607,102	Fair Value Less Than 1 \$ 172,624 1,607,102 \$ 51,067 195,048	Fair Value Less Than 1 \$ 172,624 1,607,102 \$ 51,067 195,048	Less Fair Value Than 1 1-5 \$ 172,624 \$ 51,067 \$ 52,303 1,607,102 195,048 688,239	Less Than 1 1-5 6-1 \$ 172,624 \$ 51,067 \$ 52,303 \$ 1,607,102 195,048 688,239 587,	Less Than 1 1-5 6-10 \$ 172,624 \$ 51,067 \$ 52,303 \$ - 1,607,102 1,607,102 195,048 688,239 587,385

The average maturity of the portfolio investments in the external investment pool was less than 60 days as of June 30, 2008.

Employees' Retirement System Investments

The System's investments are primarily held in a broker-administered trust fund. Following is a summary of the System's investments at fair value, as determined by quoted market price, as of June 30, 2008:

Total investments	\$ 15,510,274
Money market funds	 841,937
Corporate securities	1,764,742
U.S. agencies	1,718,675
U.S. treasuries	1,780,199
American depository receipts	1,511,406
Domestic equities	\$ 7,893,315

Notes to the Financial Statements

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The System's investment policy provides that investments in fixed income securities be limited to those rated BBB- or better at the time of purchase by a nationally recognized statistical rating organization, except for United States treasury securities which are explicitly guaranteed by the U.S. government and not considered to have credit risk. As of June 30, 2008, the System's investments in fixed income securities, except for U.S. treasuries, were rated by Standard & Poor's as follows:

Rating	Corporate	
AAA	\$ 1,718,675	\$ 160,532
AA+	-	163,830
AA	-	167,429
AA-	-	269,129
A+		386,316
A	-	431,697
A-	-	107,393
BBB-		78,416
	\$ 1,718,675	\$ 1,764,742

The System's investments in money market funds are not rated.

Custodial Credit Risk. For investments, custodial credit risk is the risk that, in the event of the failure of the counterparty to a transaction, the System will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Although its investment policy does not specifically address custodial credit risk (and its investments are uninsured and unregistered), the System's investments are not exposed to custodial credit risk since the securities are held by the counterparty or its agent in the System's name. Short-term investments in money market funds are not exposed to custodial credit risk because their existence is not evidenced by securities that exist in physical or book form.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of the System's investment in a single issuer. The System's investment policy generally requires that no more than 8% to 10% of a particular portfolio may be invested in any one company or issuer, except for U.S. treasuries and agencies. At June 30, 2008, the System's investment portfolio was concentrated as follows:

Notes to the Financial Statements

		% of
Investment Type	Issuer	Portfolio
U.S. agencies	Federal National Mortgage Association	11.1%

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The System's investment policy does not discuss the maximum maturity for any single fixed income security or the weighted average portfolio maturity.

As of June 30, 2008, maturities of the System's debt securities were as follows:

		Investment Maturities (fair value by years)					
		Less			More		
	Fair Value	Than 1	1-5	6-10	Than 10		
U.S. treasuries U.S. agencies Corporate	\$ 1,780,199 1,718,675 1,764,742	\$ -	\$ 1,669,550 1,169,124 1,217,862	\$ - - -	\$ 110,649 549,551 546,880		
	\$ 5,263,616	\$ -	\$ 4,056,536	\$ -	\$1,207,080		

B. Receivables

Receivables in the governmental activities are 36 percent special assessments receivable, and 64 percent other receivables. Business-type activities receivables are composed entirely of amounts due from customers.

Notes to the Financial Statements

C. Capital assets

Capital assets activity for the year ended June 30, 2008 was as follows:

Primary Government

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental activities				
Capital assets, not being depreciated:				
Land	\$ 2,528,273	\$ 39,600	\$ -	\$ 2,567,873
Capital assets, being depreciated:				
Land improvements	1,214,703	11,317	-	1,226,020
Buildings	6,525,324	-	-	6,525,324
Vehicles	1,199,842	22,692	(33,588)	1,188,946
Equipment	3,674,742	392,903	(108,421)	3,959,224
Infrastructure	9,487,481	313,522		9,801,003
Total capital assets being depreciated	22,102,092	740,434	(142,009)	22,700,517
Less accumulated depreciation for:				
Land improvements	(115,941)	(31,333)	-	(147,274)
Buildings	(3,229,188)	(157,490)	-	(3,386,678)
Vehicles	(629,703)	(62,409)	33,588	(658,524)
Equipment	(2,681,059)	(250,855)	106,015	(2,825,899)
Infrastructure	(1,705,277)	(195,887)	-	(1,901,164)
Total accumulated depreciation	(8,361,168)	(697,974)	139,603	(8,919,539)
Total capital assets, being depreciated, net	13,740,924	42,460	(2,406)	13,780,978
Governmental activities capital				
assets, net	\$ 16,269,197	\$ 82,060	\$ (2,406)	\$ 16,348,851

Notes to the Financial Statements

	Beginning Balance	Increases	Decreases	Ending Balance
Business-type activities		·		
Capital assets, not being depreciated:				
Construction in progress	\$ -	\$ 1,379,608	\$ -	\$ 1,379,608
Capital assets, being depreciated:				
Buildings and systems	16,772,994	56,746	-	16,829,740
Equipment	236,596	59,111		295,707
Total capital assets being depreciated	17,009,590	115,857	-	17,125,447
Less accumulated depreciation for:				
Buildings and systems	(5,753,165)	(306,980)	-	(6,060,145
Equipment	(174,516)	(75,043)		(249,559
Total accumulated depreciation	(5,927,681)	(382,023)		(6,309,704
Total capital assets, being depreciated, net	11,081,909	(266,166)		10,815,743
Business-type activities capital				
assets, net	\$ 11,081,909	\$ 1,113,442	\$ -	\$ 12,195,351

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:		
General government	\$	27,059
Public safety		181,508
Public works, including depreciation of general infrastructure assets		203,095
Parks and recreation		65,081
Civic auditorium		54,278
Community development		28,565
Capital assets held by the government's internal service funds are		
charged to the various functions based on their usage of the assets		138,388
Total depreciation expense - governmental activities	\$	697,974
Business-type activities:		
Wastewater	\$	305,594
Water		76,429
Total depreciation expense - business-type activities	<u>\$</u>	382,023

Notes to the Financial Statements

Discretely presented component units

The Downtown Development Authority owns land that was originally purchased for \$56,000. There were no increases or decreases to the Authority's capital assets during the year.

The Economic Development Corporation (EDC) holds \$2.0 million of land that was acquired by the City during fiscal 2004-05 and contributed to the EDC by the City. The City is carrying the debt obligation for this transaction (see Note III.G.). There were no increases or decreases to the EDC's capital assets during the current year.

D. Payables

Payables in the governmental activities are 79 percent vendors and 21 percent deposits. Business-type activities payables are composed entirely of amounts due to vendors.

E. Interfund receivables, payables and transfers

At June 30, 2008, no amounts were reported as interfund receivables and payables in the fund financial statements. However, certain amounts are reported as internal balances in the statement of net assets relative to the elimination of the Internal Service Fund.

For the year then ended, interfund transfers consisted of the following:

Transfer from: Civic Auditorium Nonmajor General Trust Governmental Wastewater Water Transfer to: General \$ 5.000 \$ 5,000 Local street 215,000 272,000 487,000 Business & technology 400,000 210,390 park 250,000 243,234 1.103.624 Nonmajor governmental 686,000 48,199 734,199 1.151.000 \$ 48.199 \$ 677,000 \$ 210,390 \$ 243,234 \$ 2,329,823

Notes to the Financial Statements

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

F. Leases

Capital leases – The City acquired certain computer equipment under a capital lease. The gross amount of assets acquired under capital leases was \$5,901. The following is a schedule of future minimum lease payments under this capital lease, together with the present value of the minimum lease payments, as of June 30, 2008:

2009	\$	806
Less amount representing interest		(10)
Present value of minimum lease	4	796
payments	•	790

Operating leases – The City has commitments under operating lease agreements that provide for annual minimum lease payments as follows:

Total	\$ 9,576
2010	 4,788
2009	\$ 4,788

Rental expense for all operating leases aggregated \$4,788 for the year ended June 30, 2008.

G. Long-term debt

General obligation bonds. The government issues general obligation bonds to provide general funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both governmental and business-type activities as well as for a component unit. The original amount of general obligation bonds issued in prior years for the governmental activities items listed below was \$465,000.

Notes to the Financial Statements

General obligation bonds are direct obligations and pledge the full faith and credit of the government. These bonds are issued as 10 to 20-year serial bonds with varying amounts of principal maturing each year. General obligation bonds currently outstanding are as follows:

Purpose	Interest <u>Rates</u>	<u>Amount</u>
Governmental Activities:		
Public works	2.85% - 4.25%	<u>\$ 440,000</u>
Business-type Activities:		
Wastewater	2.85% - 4.25%	<u>\$1,965,000</u>
Component Unit - Downtown		
Development Authority:		
General government	4.05% - 5.00%	<u>\$1,240,000</u>

Annual debt service requirements to maturity for general obligation bonds are as follows:

Year ending	ng Governmental Activitie			ctivities	Business-type Activities				Component Unit			
June 30,	I	Principal		Interest		Principal]	Interest		Principal]	Interest
2009	\$	15,000	\$	16,499	\$	85,000	\$	15,966	\$	95,000	\$	60,332
2010		15,000		16,060		85,000		31,241		100,000		56,342
2011		20,000		15,525		85,000		29,859		115,000		51,342
2012		20,000		14,895		90,000		28,478		120,000		45,592
2013		25,000		14,163		90,000		27,057		55,000		39,592
2014-2018		175,000		53,442		470,000		112,977		395,000		151,278
2019-2023		170,000		14,814		510,000		73,858		360,000		36,630
2024-2028						550,000		32,458				
	\$	440,000	\$	145,398	\$	1,965,000	\$	351,894	\$	1,240,000	\$	441,108

Notes to the Financial Statements

Purchase agreement. The government entered into a purchase agreement for the acquisition of real property, which is interest only through July 1, 2019 at which time a balloon principal balance is due. Early principal payments on the agreement may be made without penalty. Such an early payment in the amount of \$63,019 was made during fiscal 2006; the principal balance was \$2,086,981 as of June 30, 2008. The original amount of the outstanding obligation was \$2,150,000 and carries interest at 4.45 percent. Because the asset acquired through this purchase agreement (see Note III.C.) was contributed to a discretely presented component unit, but the debt obligation remained with the primary government, the outstanding purchase agreement balance is not deducted for purposes of calculating the amount for invested in capital assets net of related debt for the governmental activities in the statement of net assets. Annual debt service requirements to maturity for the purchase agreement is as follows:

Year ending June 30,	Duinainal	Interest
June 30,	<u>Principal</u>	Interest
2009	\$ -	\$ 97,270
	φ -	. ,
2010	-	97,004
2011	-	97,004
2012	-	97,004
2013	-	97,270
2014-2018	-	485,286
2019-2020	2,086,981	145,107
	<u>\$2,086,981</u>	<u>\$ 1,115,945</u>

Notes to the Financial Statements

Changes in Long-Term Debt. Long-term liability activity for the year ended June 30, 2008, was as follows:

	Beginning			Ending	Due Within
	Balance	Additions	Reductions	Balance	One Year
Primary Government					
Governmental activities					
General obligation bonds	\$ 455,000	\$ -	\$ 15,000	\$ 440,000	\$ 15,000
Purchase agreements	2,086,981	-	-	2,086,981	-
Capital lease	2,336	-	1,540	796	796
Compensated absences	514,504	318,469	290,307	542,666	306,197
	\$ 3,058,821	\$ 318,469	\$ 306,847	\$ 3,070,443	\$ 321,993
Business-type activities					
General obligation bonds	\$ -	\$ 1,379,872	\$ -	\$ 1,379,872	\$ 85,000
Revenue bonds	65,000	-	65,000	-	-
Compensated absences	115,729	66,249	53,264	128,714	45,516
	\$ 180,729	\$ 1,446,121	\$ 118,264	\$ 1,508,586	\$ 130,516
Component Unit					
General obligation bonds	\$ 1,330,000	\$ -	\$ 90,000	\$ 1,240,000	\$ 95,000

For the governmental activities, compensated absences are generally liquidated by the general fund.

During fiscal 2008 cash draws against business-type activities general obligation bonds amounted to \$1,379,872, which were the project construction costs incurred through June 30, 2008. The total amount authorized under this issue is \$1,965,000, of which \$585,128 remains available to be drawn.

H. Segment information – enterprise funds

The government has issued debt to finance certain improvements to its wastewater and water systems. Because these enterprise funds account entirely for these respective activities, they are segments and are reported as major funds in the fund financial statements. Accordingly, segment disclosures herein are not required.

Notes to the Financial Statements

I. Restricted assets

The balances of the restricted asset accounts are as follows:

	Gov	ernmental	Business-type activities							
	activities			<u>astewater</u>	Water	Total				
Civic auditorium contribution	\$	54	\$	_	\$ -	\$ -				
Wastewater fund - capital replacement		-		545,602	-	545,602				
Water fund - capital replacement		-		-	497,146	497,146				
Total restricted assets	\$	54	\$	545,602	<u>\$ 497,146</u>	\$ 1,042,748				
Restricted cash	\$	54	\$	545,602	\$ -	\$ 0.0,00 =				
Restricted investments					497,146	497,146				
Total restricted assets	\$	54	\$	545,602	\$ 497,146	\$ 1,042,748				

J. Endowments

Civic Auditorium Permanent Trust Fund. For the year ended June 30, 2008, the net investment earnings of donor-restricted endowments was \$64,694 (\$53,927 of interest earnings and \$10,767 of appreciation on fair value of investments). Under the terms of the endowment, the City is authorized to spend the interest earnings on a calendar year basis for the benefit of the civic auditorium. However, any such interest earnings not expended during a particular fiscal year must be added to the nonexpendable principal or endowment balance. Accordingly, no amounts are available for authorized expenditure at year-end.

Cemetery Perpetual Care Permanent Trust Fund. For the year ended June 30, 2008, the net investment earnings of perpetual care endowments was \$24,431 (\$22,528 of interest earnings and \$1,903 of appreciation on fair value of investments). Under local ordinances and State statutes, the City is authorized based on a total-return policy to spend the net appreciation on the maintenance of the community cemetery. At June 30, 2008, accumulated available net appreciation of \$129,934 is reported in unrestricted net assets.

Notes to the Financial Statements

IV. OTHER INFORMATION

A. Risk management

The government is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 2008, the government carried insurance through various commercial carriers, including the Michigan Municipal League, to cover all risks of losses. The government has had no settled claims resulting from these risks that exceeded its commercial coverage in any of the past three fiscal years.

B. Property taxes

The government's property taxes are levied each July 1 on the taxable valuation of property located in the City as of the preceding December 31, the lien date. Property taxes are payable without penalty and interest through August 31; as of March 1 of the succeeding year, unpaid real property taxes are sold to and collected by Lenawee County.

Assessed values as established annually by the government, and subject to acceptance by the County, are equalized by the State at an estimated 50% of current market value. Real and personal property in the City for the 2007 levy were assessed and equalized at \$286,988,988 (not including properties subject to Industrial Facilities Tax exemption), representing roughly 50% of estimated current market value. The government's general operating tax rate for fiscal year 2007-08 was 14.3966 mills.

Property taxes for the DDA are derived from a tax increment financing agreement between the DDA and other related taxing districts. Under this arrangement, the DDA receives those property taxes levied on the increment of current taxable valuations (determined as of the preceding December 31, the lien date) over base year assessed valuations on certain property located in the City of Tecumseh, which are within the DDA district. Property taxes are recognized in the fiscal year in which they are levied.

Notes to the Financial Statements

C. Pension and postemployment health insurance benefit plan

The City has a single-employer defined benefit contributory pension plan, the City of Tecumseh Employees' Retirement System (the "Plan"), which provides retirement, death and disability benefits covering all of the City's full-time employees. The Plan also provides postemployment health insurance benefits to certain retirees and their beneficiaries, which are advance-funded on an actuarially determined basis. Membership of the Plan consisted of the following at June 30, 2007, the date of the latest actuarial valuation:

Retirees and beneficiaries receiving benefits	26
Terminated plan members entitled to but not	
yet receiving benefits	5
Active plan members	_58
	80

Eligible members are required to contribute 5.5% to 6.73% of their annual compensation to the Plan with the City contributing such additional amounts, as necessary, to provide assets sufficient to pay for member benefits. The City's contribution to the Plan for the year ended June 30, 2008, represents 20.84% of the annual covered payroll.

The City of Tecumseh is the administrator of the Plan. Administrative costs of the Plan are financed through investment earnings. The Plan is included as a pension trust fund in the City's financial statements; a stand-alone financial report of the Plan has not been issued.

Plan amendments are under the authority of the City of Tecumseh Ordinances. Changes in required contributions are subject to the approval of the City of Tecumseh Employees' Retirement System Board and the City Council.

The Plan's financial statements are prepared using the accrual basis of accounting. Member contributions are recognized in the period in which they are due. The City's contributions are recognized when due and the employer has made a formal commitment to provide them. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plan.

Investments are reported at fair value which is determined using selected bases as follows: short-term investments are reported at cost, which approximates fair value; securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates; investments that do not have established fair values are reported at estimated fair value; and cash deposits are reported at carrying amounts which reasonably approximates fair value.

Notes to the Financial Statements

The Plan's annual retirement benefits cost and net retirement benefits obligation for the current year were as follows:

Net retirement benefit obligation, end of year	<u>\$ -</u>
Annual required contribution / retirement benefit cost Contribution made Decrease in net retirement benefit obligation Net retirement benefit obligation, beginning of year	\$587,740 <u>587,740</u> -
Annual required contribution / retirement benefit cost	\$597.740

The annual required contribution for the current year was determined as part of an actuarial valuation of the Plan as of June 30, 2006, using the entry age actuarial cost method. The actuarial assumptions included: (a) a rate of return on investments of 7.5%; (b) projected salary increases of 4.75% attributable to inflation; (c) additional projected salary increases ranging from zero to 4.25%, depending on age, attributable to seniority/merit; (d) projected pension benefit increases of 2.8% annually after retirement; and (e) projected annual health care cost increases of 5.5% attributable to inflation.

The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the fair value of investments over a four-year period. The unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on a closed basis over 20 years from June 30, 2007.

Three-Year Trend Information

Year <u>Ending</u>	Annual Retiremen Benefit Cost (ARBC)	t Percentage of ARBC Contributed	Retir Be	Net rement enefit igation
6/30/06	\$ 552,123	100	\$	_
6/30/07	563,908	100		_
6/30/08	587.740	100		_

GASB Statement 25 required supplemental information is presented after the Notes to Financial Statements section of this report.

REQUIRED SUPPLEMENTARY INFORMATION

GASB Statement 25 Required Supplementary Information

Employees Retirement System

Schedule of Funding Progress

	(1)	(2)	(3)	(4)	(5)	(6) UAAL as a
Actuarial Valuation Date July 1	Actuarial Value of Assets	Actuarial Accrued Liability (AAL) Entry Age	Unfunded AAL (UAAL) (2-1)	Funded Ratio (1/2)	Covered Payroll	% of Covered Payroll (3/5)
1998	\$ 7,429,870	\$ 7,784,434	\$ 354,564	95.4 %	\$ 1,869,797	19.0 %
1999	8,286,539	8,451,775	165,236	98.0	2,051,823	8.1
2000	9,497,499	9,623,399	125,900	98.7	2,099,324	6.0
2001	10,334,242	10,390,868	56,626	99.5	2,235,223	2.5
2002	10,796,391	11,476,620	680,229	94.1	2,335,861	29.1
2003	11,326,122	12,831,205	1,505,083	88.3	2,474,789	60.8
2004	11,735,749	13,832,854	2,097,105	84.8	2,542,599	82.5
2005	12,620,082	15,147,703	2,527,621	83.3	2,602,453	97.1
2006	13,802,018	16,463,083	2,661,065	83.8	2,571,150	103.5
2007	15,256,256	17,760,549	2,504,293	85.9	2,734,958	91.6

Schedule of Employer Contributions

Fiscal Year Ended June 30	Annual Required Contribution	Annual Actual Contribution	Percentage Contributed			
1999	\$ 328,411	\$ 328,411	100.0 %			
2000	322,432	322,432	100.0			
2001	343,918	343,918	100.0			
2002	376,667	376,667	100.0			
2003	403,989	403,989	100.0			
2004	456,833	456,833	100.0			
2005	519,020	519,020	100.0			
2006	552,123	552,123	100.0			
2007	563,908	563,908	100.0			
2008	587,740	587,740	100.0			

COMBINING and INDIVIDUAL FUND FINANCIAL STATEMENTS and SCHEDULES

Combining Balance Sheet Nonmajor Governmental Funds June 30, 2008

					Speci	ial Reven					
		jor Street		elopment		ınicipal		onomic		Civic	
	and	Trunkline	S	ervices	Purchase		Development		PA-48	Auditorium	
<u>ASSETS</u>											
Cash and cash equivalents	\$	311,663	\$	70,791	\$	1,677	\$	9,514	\$ 6,200	\$ 125,208	
Investments		-		-		-		-	-	114,329	
Accounts receivable		33,660		5,998		-		-	-	16,952	
Accrued interest receivable		-		-		-		-	-	1,689	
Restricted cash										54	
TOTAL ASSETS	\$	345,323	\$	76,789	\$	1,677	\$	9,514	\$ 6,200	\$ 258,232	
LIABILITIES AND FUND BALANCES Liabilities Accounts payable / accrued liabilities	\$	20,013	\$	50,667	\$	8	\$	2,958	\$ -	\$ 15,297	
Fund Balances											
Reserved for:											
Perpetual care		-		-		-		-	-	-	
Unreserved:											
Designated for subsequent year		57,689		526		-		5,584	-	23,632	
Undesignated		267,621		25,596		1,669		972	6,200	219,303	
Total fund balances		325,310		26,122		1,669		6,556	6,200	242,935	
TOTAL LIABILITIES AND FUND BALANCES	\$	345,323	\$	76,789	\$	1,677	\$	9,514	\$ 6,200	\$ 258,232	
			_		_						

		ebt Se	ervice Fu	nds		Capital Projects Funds					ermanent Fund	Total Nonmajor			
	stewater						laumee		Capital		Capital	C	Cemetery	Go	vernmental
S	inking	199	96 GOB	MTI	F Bonds	Recon	struction	Imp	rovements	Imp	provements		Care	Funds	
\$	5,247 - - -	\$	4,549 - - -	\$	724 - - -	\$	58 - - -	\$	61,018	\$	170,050	\$	41,058 564,851 - 5,075	\$	807,757 679,180 56,610 6,764
															54
\$	5,247	\$	4,549	\$	724	\$	58	\$	61,018	\$	170,050	\$	610,984	\$	1,550,365
\$		\$		\$		\$		\$	620	\$	52,667	\$	<u>-</u>	\$	142,230
	-		-		-		-		-		-		481,050		481,050
	-		-		-		-		-		-		-		87,431
	5,247		4,549		724		58		60,398		117,383		129,934		839,654
	5,247		4,549		724		58		60,398		117,383		610,984	_	1,408,135
\$	5,247	\$	4,549	\$	724	\$	58	\$	61,018	\$	170,050	\$	610,984	\$	1,550,365

Combining Statement of Revenues, Expenditures and Changes in Fund Balance Nonmajor Governmental Funds For the Year Ended June 30, 2008

			Special Reve	enue Funds		
	Major Street and Trunkline	Development Services	Municipal Purchase	Economic Development	PA-48	Civic Auditorium
Revenues						
Taxes and special assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and permits	-	65,430	-	-	-	-
Intergovernmental	442,479	-	-	-	26,281	4,500
Charges for services	-	40,422	-	-	-	167,296
Investment earnings	13,554	1,349	14,835	3,772	32	160,077
Contributions	-	-	-	-	-	74,478
Other revenues			14,334			
Total revenues	456,033	107,201	29,169	3,772	26,313	406,351
Expenditures						
General government	-	-	-	-	-	-
Public safety	-	-	-	-	-	-
Public works	568,682	-	-	-	-	-
Parks and recreation	-	-	-	-	-	-
Civic auditorium	_	-	-	-	-	452,475
Community development	-	239,953	79,180	208,054	-	-
Debt service:						
Principal	-	1,540	-	-	-	-
Interest and fiscal charges		72				
Total expenditures	568,682	241,565	79,180	208,054		452,475
Revenues over (under) expenditures	(112,649)	(134,364)	(50,011)	(204,282)	26,313	(46,124)
Other financing sources (uses)						
Transfers in	-	145,000	105,000	204,000	-	108,199
Transfers out			(400,000)		(22,000)	
Total other financing sources (uses)		145,000	(295,000)	204,000	(22,000)	108,199
Net changes in fund balances	(112,649)	10,636	(345,011)	(282)	4,313	62,075
Fund balances, beginning of year	437,959	15,486	346,680	6,838	1,887	180,860
Fund balances, end of year	\$ 325,310	\$ 26,122	\$ 1,669	\$ 6,556	\$ 6,200	\$ 242,935

Debt Service Funds				Capital Projects Funds							Permanent Fund		Total Nonmajor		
	stewater inking	1996	6 GOB	MTF I	Bonds		S. Maumee Reconstruction		Streetscape Project		Capital Improvements		etery ire		ernmental Funds
\$	42	\$	109	\$	-	\$	-	\$	-	\$	-	\$	-	\$	151
	-		-		-		-		-		-		-		65,430
	-		-		-		-		-		10,000		-		483,260
	-		_		-		-		-		-		1,575		219,293
	78		72		38		1	1	1,568		3,265	24	4,431		233,072
	-		-		-		-		-		-		-		74,478
															14,334
	120		181		38		1	1	1,568		13,265	30	5,006		1,090,018
	_		_		_		_		_		10,312		_		10,312
	_		_		-		-		_		306,259		_		306,259
	-		-		-		-		-		-		-		568,682
	-		-		-		-		-		14,175		-		14,175
	-		-		-		-		-		-		-		452,475
	-		-		-		-	18	3,413		-		-		545,600
	-		-		5,000		-		-		-		-		16,540
				1	5,919										16,991
				3	1,919			1	3,413		330,746	-			1,931,034
	120		181	(3)	1,881)		1	(5,845)		(317,481)	30	5,006		(841,016)
	-		-	32	2,000		-		-		140,000		-		734,199
								(25)	0,000)			(5,000)		(677,000)
				32	2,000			(250	0,000)		140,000	(:	5,000)		57,199
	120		181		119		1	(25)	5,845)		(177,481)	3	1,006		(783,817)
	5,127		4,368		605		57	31	7,243		294,864	579	9,978		2,191,952
\$	5,247	\$	4,549	\$	724	\$	58	\$ 60),398	\$	117,383	\$ 610	0,984	\$	1,408,135

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Major Street and Trunkline Fund For the Year Ended June 30, 2008

	Budgeted	Amounts		Actual Over (Under)		
	Original	Final	Actual	Final Budget		
Revenues						
Intergovernmental - state	\$ 472,330	\$ 455,000	\$ 442,479	\$ (12,521)		
Investment earnings	10,000	15,058	13,554	(1,504)		
Other revenues	3,000			-		
Total revenues	485,330	470,058	456,033	(14,025)		
Expenditures						
Public Works:						
Street construction	192,500	71,000	61,920	(9,080)		
Routine maintenance	279,275	283,400	328,320	44,920		
Routine maintenance - bridges	-	4,700	4,700	-		
Traffic services	35,764	14,463	14,577	114		
Winter maintenance	50,728	54,741	54,741	-		
Administration	76,650	78,100	79,524	1,424		
Trunkline maintenance	20,550	29,219	24,900	(4,319)		
Total expenditures	655,467	535,623	568,682	33,059		
Revenues (under) expenditures	(170,137)	(65,565)	(112,649)	(47,084)		
Other financing sources						
Transfers in	65,000					
Net changes in fund balance	(105,137)	(65,565)	(112,649)	(47,084)		
Fund balance, beginning of year	437,959	437,959	437,959			
Fund balance, end of year	\$ 332,822	\$ 372,394	\$ 325,310	\$ (47,084)		

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Development Services Fund For the Year Ended June 30, 2008

		Budgeted A	Amo	unts			Actual Over (Under)		
		Original		Final		Actual	Fina	al Budget	
Revenues									
Licenses and permits	\$	110,000	\$	62,000	\$	65,430	\$	3,430	
Charges for services	T	41,500	,	32,876	,	40,422	Ť	7,546	
Investment earnings		1,000		1,500		1,349		(151)	
Total revenues		152,500		96,376		107,201		10,825	
Expenditures									
Community development		270,699		233,403		239,953		6,550	
Debt service:									
Principal		1,541		1,328		1,540		212	
Interest and fiscal charges		72		72		72			
Total expenditures		272,312		234,803		241,565		6,762	
Revenues (under) expenditures		(118,199)	((137,027)		(134,364)		2,663	
Other financing sources									
Transfers in		125,500		145,000		145,000			
Net changes in fund balance		7,301		7,973		10,636		2,663	
Fund balance, beginning of year		15,486		15,486		15,486			
Fund balance, end of year	\$	22,787	\$	23,459	\$	26,122	\$	2,663	

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Municipal Purchase Fund For the Year Ended June 30, 2008

	В	Sudgeted A	moi	ınts			ctual (Under)
	Ori	ginal		Final	 Actual	Fina	l Budget
Revenues							
Investment earnings Other revenues	\$	14,600	\$	14,600 14,334	\$ 14,835 14,334	\$	235
Total revenues		14,600		28,934	29,169		235
Expenditures							
Community development	3	305,500		80,345	 79,180		(1,165)
Revenues (under) expenditures	(2	290,900)		(51,411)	(50,011)		1,400
Other financing sources (uses)							
Transfers in	4	100,000		105,000	105,000		-
Transfers out			(400,000)	 (400,000)		
Total other sources (uses)		100,000	(295,000)	 (295,000)		_
Net changes in fund balance	1	109,100	(346,411)	(345,011)		1,400
Fund balance, beginning of year	3	346,680		346,680	 346,680		
Fund balance, end of year	\$ 4	155,780	\$	269	\$ 1,669	\$	1,400

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Economic Development Fund For the Year Ended June 30, 2008

	Budgeted A	Amou	unts			ctual (Under)
	Original		Final	 Actual	Fina	l Budget
Revenues Investment earnings	\$ 3,000	\$	3,719	\$ 3,772	\$	53
Expenditures Community development	 205,662		207,364	 208,054		690
Revenues (under) expenditures	(202,662)	((203,645)	(204,282)		(637)
Other financing sources Transfers in	 204,000		204,000	204,000		
Net changes in fund balance	1,338		355	(282)		(637)
Fund balance, beginning of year	 6,838		6,838	 6,838		_
Fund balance, end of year	\$ 8,176	\$	7,193	\$ 6,556	\$	(637)

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual PA-48 Fund

For the Year Ended June 30, 2008

		Budgeted A	Amo	unts			ctual (Under)
	О	riginal		Final	 Actual	Final	Budget
Revenues							
Intergovernmental	\$	26,000	\$	26,281	\$ 26,281	\$	-
Investment earnings		300		100	 32		(68)
Total revenues		26,300		26,381	26,313		(68)
Other financing sources							
Transfers out		(25,000)		(22,000)	 (22,000)		
Net changes in fund balance		1,300		4,381	4,313		(68)
Fund balance, beginning of year		1,887		1,887	 1,887		
Fund balance, end of year	\$	3,187	\$	6,268	\$ 6,200	\$	(68)

Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Civic Auditorium

For the Year Ended June 30, 2008

		Budgeted	Amo	unts			Actual r (Under)
	()riginal		Final	 Actual	Fina	l Budget
Revenues							
Intergovernmental	\$	12,500	\$	7,900	\$ 4,500	\$	(3,400)
Charges for services		232,000		177,141	167,296		(9,845)
Investment earnings (loss)		9,500		147,246	160,077		12,831
Contributions		78,000		63,809	74,478		10,669
Total revenues		332,000		396,096	406,351		10,255
Expenditures							
Civic auditorium:							
Salaries, wages and stipends		159,318		189,489	192,405		2,916
Fringe benefits		55,786		58,916	58,815		(101)
Office expenditures		17,000		21,028	21,730		702
Contractual services		72,500		83,488	84,533		1,045
Repair and maintenance		12,500		15,127	15,645		518
Utilities		42,000		42,000	41,780		(220)
Other expenditures		23,000		35,575	 37,567		1,992
Total expenditures		382,104		445,623	 452,475		6,852
Revenues under expenditures		(50,104)		(49,527)	(46,124)		3,403
Other financing sources							
Transfers in		65,000		118,000	108,199		(9,801)
Net changes in fund balance		14,896		68,473	62,075		(6,398)
Fund balance, beginning of year		180,860		180,860	180,860		
Fund balance, end of year	\$	195,756	\$	249,333	\$ 242,935	\$	(6,398)

CITY OF TECUMSEH, MICHIGAN Combining Statement of Fiduciary Net Assets Agency Funds June 30, 2008

	<u>C</u>	urrent Tax	De	linquent Tax	O	Police fficers ergency	_	morial Parade	Total
Assets Cash and cash equivalents Delinquent taxes receivable	\$	2,510	\$	- 107,987	\$	1,740	\$	886 -	\$ 5,136 107,987
Total assets	\$	2,510	\$	107,987	\$	1,740	\$	886	\$113,123
Liabilities Accounts payable Due to other governments	\$	2,510	\$	23,509 84,478	\$	1,740	\$	50 836	\$ 23,559 89,564
Total liabilities	\$	2,510	\$	107,987	\$	1,740	\$	886	\$113,123

Combining Statement of Changes in Assets and Liabilities Agency Funds

For the Year Ended June 30, 2008

	eginning Balance	 Additions	De	eductions	Ending Balance
Current Tax					
Assets					
Cash	\$ 2,510	\$ 37,902,595	\$ 3	7,902,595	\$ 2,510
Liabilities					
Due to other governments	\$ 2,510	\$ 37,902,595	\$ 3	7,902,595	\$ 2,510
Delinquent Tax					
Assets					
Cash	\$ -	\$ 17,659	\$	17,659	\$ -
Delinquent taxes receivable	144,963	9,872		46,848	 107,987
Total assets	\$ 144,963	\$ 27,531	\$	64,507	\$ 107,987
Liabilities					
Accounts payable	\$ 33,338	\$ 2,971	\$	12,800	\$ 23,509
Due to other governments	111,625	24,560		51,707	84,478
Total liabilities	\$ 144,963	\$ 27,531	\$	64,507	\$ 107,987
Police Officers Emergency					
Assets					
Cash	\$ 1,714	\$ 26	\$		\$ 1,740
Liabilities					
Due to other governments	\$ 1,714	\$ 26	\$		\$ 1,740

Continued...

Combining Statement of Changes in Assets and Liabilities (Concluded) Agency Funds

For the Year Ended June 30, 2008

		eginning Balance		Additions	De	eductions		Ending Balance
Memorial Day Parade								
Assets								
Cash	\$	3,301	\$	7,947	\$	10,362	\$	886
Liabilities								
Accounts payable	\$	393	\$	5,532	\$	5,875	\$	50
Due to other governments	·	2,908	·	2,415	·	4,487	·	836
8	\$	3,301	\$	7,947	\$	10,362	\$	886
Total All Agency Funds Assets								
Cash	\$	7,525	\$	37,928,227	\$ 3	7,930,616	\$	5,136
Delinquent taxes receivable		144,963		9,872		46,848		107,987
Total assets	\$	152,488	\$	37,938,099	\$ 3	7,977,464	\$	113,123
Liabilities								
Accounts payable	\$	33,731	\$	8,503	\$	18,675	\$	23,559
Due to other governments		118,757		37,929,596	3	7,958,789	·	89,564
Total liabilities	\$	152,488	\$	37,938,099		7,977,464	\$	113,123

DISCRETELY PRESENTED COMPONENT UNIT

Statement of Net Assets and Governmental Funds Balance Sheet Downtown Development Authority Component Unit June 30, 2008

		pecial Reve		Funds Public Art	S	Debt Service Fund		Total	Adjustments	Statement of Net Assets
	_	peranng		AIT		runu		Total	Aujustments	Net Assets
Assets										
Cash and cash equivalents	\$	165,346	\$	4,815	\$	2,456	\$	172,617	\$ -	\$ 172,617
Unamortized bond issuance costs		-		-		-		-	45,136	45,136
Capital assets, net									56,000	56,000
Total assets	\$	165,346	\$	4,815	\$	2,456	\$	172,617	101,136	273,753
Liabilities	Φ	12.040	Φ.	105	Φ.		Ф	12.224		12.224
Accounts payable / accrued liabilities Accrued interest payable	\$	12,049	\$	185	\$	-	\$	12,234	5,028	12,234 5,028
Unamortized bond premium		-		-		-		-	5,028 10,586	5,028 10,586
Long-term liabilities:		-		-		-		-	10,560	10,380
Due within one year		_		_		_		_	95,000	95,000
Due in more than one year									1,145,000	1,145,000
Total liabilities		12,049		185		-		12,234	1,255,614	1,267,848
Fund balances / net assets										
Unreserved, undesignated		153,297		4,630		2,456		160,383	(160,383)	
Total liabilities and fund balances	\$	165,346	\$	4,815	\$	2,456	\$	172,617		
Net assets:										
Invested in capital assets									56,000	56,000
Restricted for debt service									2,456	2,456
Unrestricted (deficit)									(1,052,551)	(1,052,551)
Total net assets (deficit)									\$ (994,095)	\$ (994,095)

Statement of Activities and

${\bf Governmental\ Fund\ Revenues, Expenditures}$

and Changes in Fund Balance

Downtown Development Authority Component Unit For the Year Ended June 30, 2008

	Special Reve	enue Funds	Debt			
	Operating	Public Art	Service Fund	Total	Adjustments	Statement of Activities
	1 8				•	
Expenditures/expenses	¢ 50.072	¢ 13 007	¢	¢ (2.950	¢	¢ (2.950
Community development Debt service:	\$ 50,972	\$ 12,887	\$ -	\$ 63,859	\$ -	\$ 63,859
Principal	_	_	90,000	90,000	(90,000)	_
Interest and fiscal charges	_	_	64,253	64,253	3,168	67,421
6						
Total expenditures/expenses	50,972	12,887	154,253	218,112	(86,832)	131,280
Program revenues - operating grants		6,500		6,500		6,500
Net program (expense) revenue	(50,972)	(6,387)	(154,253)	(211,612)	86,832	(124,780)
General revenues						
Property taxes	245,933	-	-	245,933	-	245,933
Investment earnings	5,551	17	37	5,605	814	6,419
Total general revenues	251,484	17	37	251,538	814	252,352
Excess of general revenues over						
(under) expenditures/expenses	200,512	(6,370)	(154,216)	39,926	87,646	127,572
Other financing sources (uses)						
Transfers in	-	11,000	154,253	165,253	-	165,253
Transfers out	(165,253)			(165,253)		(165,253)
Total other financing soures (uses)	(165,253)	11,000	154,253			
Net changes in fund balances	35,259	4,630	37	39,926	(39,926)	-
Change in net assets	-	-	-	-	127,572	127,572
Fund balance/net assets (deficit), beginning of year	118,038		2,419	120,457	(1,242,124)	(1,121,667)
Fund balance/net assets (deficit), end of year	\$ 153,297	\$ 4,630	\$ 2,456	\$160,383	\$ (1,154,478)	\$ (994,095)

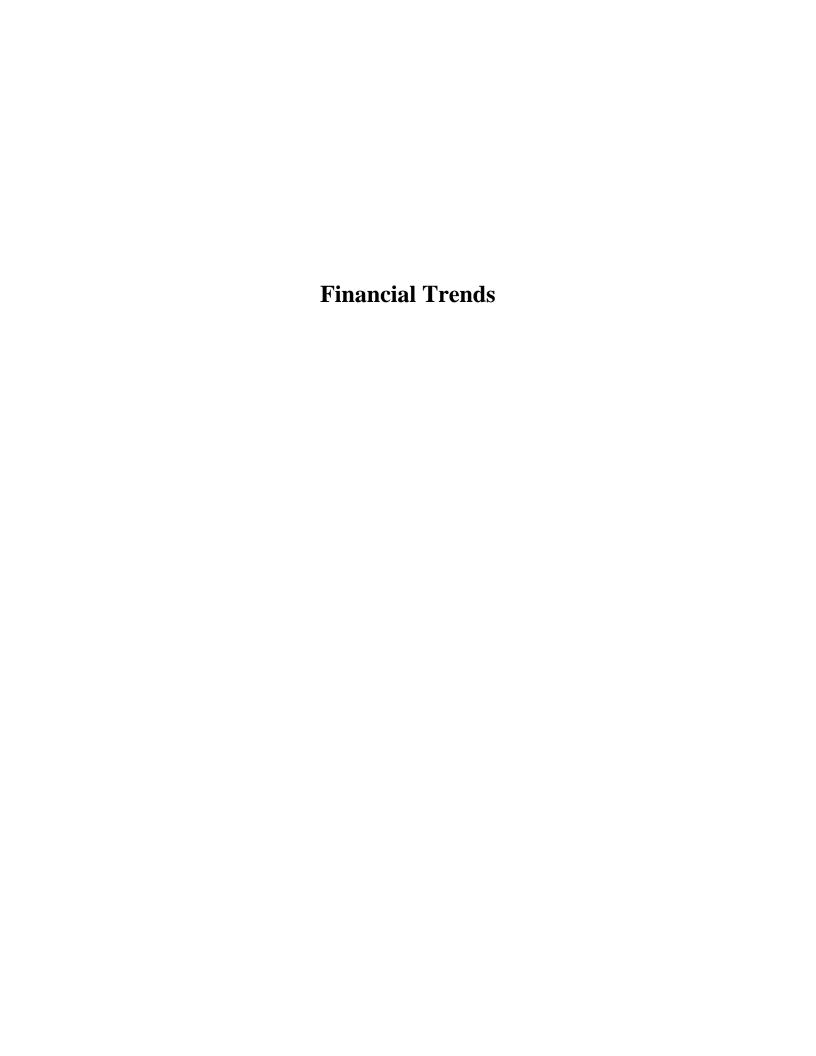
STATISTICAL SECTION

Statistical Section

This part of the City of Tecumseh's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

Contents	<u>Page</u>
Financial Trends These schedules contain trend information to help the reader understand how the City's financial performance and wellbeing have changed over time.	73-78
Revenue Capacity	
These schedules contain information to help the reader assess the City's most significant local revenue source, the property tax.	79-82
Debt Capacity These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	83-86
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.	87-88
Operating Information These schedules contain service and infrastructure date to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.	89-91

Sources: Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Reports for the relevant year. The City implemented GASB Statement 34 in 2001; schedules presenting government-wide information include information beginning in that year.



Net Assets by Component Last Eight Fiscal Years (A)

(accrual basis of accounting)

		2001		2002		2003		2004		2005
Governmental activities										
Invested in capital assets, net	_		_		_		_		_	
of related debt	\$	10,936,514	\$	11,790,604	\$	12,828,065	\$	14,575,225	\$	14,344,766
Restricted		3,564,385		4,007,336		3,283,400		3,214,150		4,102,632
Unrestricted		604,646		594,724		553,666		1,023,204		(736,355)
Total governmental activities net assets	\$	15,105,545	\$	16,392,664	\$	16,665,131	\$	18,812,579	\$	17,711,043
Business-type activities Invested in capital assets, net										
of related debt	\$	10,248,279	\$	10,197,348	\$	9,993,100	\$	10,276,538	\$	11,043,768
Restricted		1,154,778		1,233,958		1,297,957		1,356,359		1,129,549
Unrestricted		912,675		836,603		753,033		502,389		467,147
Total business-type activities net assets	\$	12,315,732	\$	12,267,909	\$	12,044,090	\$	12,135,286	\$	12,640,464
Primary government										
Invested in capital assets, net	Ф	21 104 702	¢.	21.007.052	ď	22 921 165	¢.	24.951.762	¢.	25 200 524
of related debt	\$	21,184,793	\$	21,987,952	\$	22,821,165	\$	24,851,763	\$	25,388,534
Restricted		4,719,163		5,241,294		4,581,357		4,570,509		5,232,181
Unrestricted	Φ.	1,517,321	Ф.	1,431,327	Ф.	1,306,699	ф.	1,525,593	Ф.	(269,208)
Total primary government net assets	\$	27,421,277	\$	28,660,573	\$	28,709,221	\$	30,947,865	\$	30,351,507

Source: City of Tecumseh Finance Department

⁽A) - City of Tecumseh implemented GASB Statement No. 34 as of and for the year ended June 30, 2001. Accordingly, data prior to 2001 is not available.

Schedule 1 UNAUDITED

2006	2007	2008
\$ 15,610,207	\$ 15,811,861	\$ 15,908,055
2,747,827	2,623,049	2,246,052
(402,533)	(129,668)	581,093
\$ 17,955,501	\$ 18,305,242	\$ 18,735,200
\$ 11,079,267	\$ 11,016,909	\$ 10,815,479
1,318,870	1,540,395	1,042,748
627,398	370,372	 473,686
\$ 13,025,535	\$ 12,927,676	\$ 12,331,913
	-	
\$ 26,689,474	\$ 26,828,770	\$ 26,723,534
4,066,697	4,163,444	3,288,800
224,865	240,704	1,054,779
\$ 30,981,036	\$ 31,232,918	\$ 31,067,113

Changes in Net Assets

Last Eight Fiscal Years (A)
(accrual basis of accounting)

2001 2002 2003 2004 2005 Expenses Governmental activities: General government 1,737,172 1,563,111 1,968,749 1,902,129 1,929,198 Public safety 1,762,963 1,844,880 2,026,623 1,959,801 2.115.183 819,019 1,071,418 Public works 968,094 879,861 996,158 Parks and recreation 346,490 938,994 532,872 509,510 499,599 Civic auditorium 329,252 377,877 506,451 554,277 632,450 Community development 146,956 145,892 169,014 200,407 2,240,235 Interest on long-term debt 61,304 49,387 55,084 32,422 81,822 Total governmental activities expenses 5,203,156 5,991,559 6,226,887 6,038,407 8,494,645 Business-type activities: Wastewater 935,352 1,006,304 1,026,630 1,063,244 1,043,927 Water 540,488 589,486 590,288 617,593 630,347 Total business-type activities expenses 1,475,840 1,595,790 1,616,918 1,680,837 1,674,274 Total primary government expenses 6,678,996 7,587,349 7,843,805 7,719,244 10,168,919 **Program revenues** Governmental activities: Charges for services: 378,061 399,882 371,472 422,343 General government 538,265 Public safety 79,337 80,935 87,185 94,445 94,584 Public works 111.297 101,667 84,429 88.576 98,947 Parks and recreation Civic auditorium 64,801 51,935 79,967 101,079 100,626 Community development Operating grants and contributions 1,182,722 1,109,205 711,872 1,297,695 635,127 Capital grants and contributions 34,044 947,286 482,508 1,415,418 436,220 2,690,910 Total governmental activities program revenues 1,850,262 1,817,433 3,419,556 1,903,769 Business-type activities: Charges for services: Wastewater 731,743 735.516 756,367 673,296 841,426 Water 486,868 496,814 520,098 493,398 626,143 Operating grants and contributions 172,037 658,979 Capital grants and contributions 352,418 176,250 975,000 Total business-type activities program revenues 1,390,648 1,584,748 1,452,715 1,825,673 2,442,569 Total primary government program revenues 3,240,910 4,275,658 3,270,148 5,245,229 4,346,338 Net (Expense)/Revenue Government activities (3,352,894)(3,300,649)(4,409,454)(2,618,851)(6,590,876)

(11,042)

(3,311,691)

(164,203)

(4,573,657)

144,836

(2,474,015)

768,295

(5,822,581)

(85,192)

(3,438,086)

Business-type activities

Total primary government net expense

Schedule 2 UNAUDITED

2006	2007	2008
\$ 1,575,053	\$ 1,624,898	\$ 1,523,991
2,163,553	2,206,194	2,351,821
996,024	1,082,985	1,231,859
661,173	751,336	746,924
555,002	501,271	507,926
522,402	531,668	611,858
125,960	113,637	111,211
6,599,167	6,811,989	7,085,590
0,055,107	0,011,000	7,000,000
1,054,516	1,166,237	1,169,574
654,754	630,444	630,631
1,709,270	1,796,681	1,800,205
8,308,437	8,608,670	8,885,795
319,857	400,253	387,166
102,961	117,064	117,563
102,701	4,396	-
112,605	115,235	120,804
49,006	120,333	137,096
206,686	120,398	120,186
684,781	801,648	1,030,456
475,034	380,302	76,141
1,950,930	2,059,629	1,989,412
1,,,,,,,,	2,000,020	1,,,,,,,,
986,383	980,262	980,591
629,868	568,008	555,385
- 06 679	40.028	39,383
96,678 1,712,929	49,028 1,597,298	1,575,359
1,712,727	1,377,270	1,575,557
3,663,859	3,656,927	3,564,771
(4,648,237)	(4,752,360)	(5,096,178)
3,659	(199,383)	(224,846)
(4,644,578)	(4,951,743)	(5,321,024)

Continued...

CITY OF TECUMSEH

Changes in Net Assets (Concluded) Last Eight Fiscal Years (A)

(accrual basis of accounting)

	2001	2002	2003	2004	2005	
General Revenues						
Governmental activities:						
Property taxes	\$ 3,092,865	\$ 3,316,311	\$ 3,578,655	\$ 3,730,787	\$ 3,780,738	
Unrestricted grants and contributions	1,032,572	1,058,907	930,877	900,596	881,177	
Investment earnings	190,020	77,283	42,496	19,223	66,782	
Gain on sale of capital assets	-	30,880	25,335	22,950	749,592	
Contributions to permanent funds	13,188	15,387	19,213	24,747	11,050	
Transfers	99,000	89,000	85,345	67,996		
Total governmental activities	4,427,645	4,587,768	4,681,921	4,766,299	5,489,339	
Business-type activities:						
Investment earnings	122,594	52,219	25,729	14,356	36,883	
Transfers	(99,000)	(89,000)	(85,345)	(67,996)	-	
Total business-type activities	23,594	(36,781)	(59,616)	(53,640)	36,883	
Total primary government	4,451,239	4,550,987	4,622,305	4,712,659	5,526,222	
Change in Net Assets						
Government activities	1,074,751	1,287,119	272,467	2,147,448	(1,101,537)	
Business-type activities	(61,598)	(47,823)	(223,819)	91,196	805,178	
Total primary government	\$ 1,013,153	\$ 1,239,296	\$ 48,648	\$ 2,238,644	\$ (296,359)	

Source: City of Tecumseh Finance Department

⁽A) - City of Tecumseh implemented GASB Statement No. 34 as of and for the year ended June 30, 2001. Accordingly, data prior to 2001 is not available.

Schedule 2 UNAUDITED

	2006		2007		2008
\$	3,875,075	\$	4,056,239	\$	4,078,900
	824,403		815,190		797,401
	183,542		214,897		184,636
	-		-		-
	9,675		15,775		11,575
					453,624
	4,892,695		5,102,101		5,526,136
	81,412		101,524		82,707
			-		(453,624)
	81,412		101,524		(370,917)
	4,974,107		5,203,625		5,155,219
	244,458		349,741		429,958
	85,071		(97,859)		(595,763)
ф	220, 520	Ф	251.002	ф	(165.005)
\$	329,529	\$	251,882	\$	(165,805)

Fund Balances - Governmental Funds Last Eight Fiscal Years (A)

(modified accrual basis of accounting)

	 2001	 2002	 2003	 2004	 2005
General Fund					
Reserved	\$ 6,748	\$ 439,020	\$ 112,116	\$ 64,138	\$ 84,369
Unreserved	 1,205,173	 643,085	 576,652	 1,073,024	 1,115,671
Total general fund	\$ 1,211,921	\$ 1,082,105	\$ 688,768	\$ 1,137,162	\$ 1,200,040
All Other Governmental Funds					
Reserved	\$ 1,520,754	\$ 1,629,163	\$ 1,669,903	\$ 2,139,814	\$ 1,658,587
Unreserved, reported in:					
Special revenue funds	1,957,681	1,771,885	1,084,375	833,239	1,280,489
Debt service funds	88,354	77,039	72,279	61,460	124,453
Capital projects funds	92,823	394,380	357,813	148,727	1,383,922
Permanent fund	 116,989	 125,614	 127,784	 70,081	 91,748
Total all other governmental funds	\$ 3,776,601	\$ 3,998,081	\$ 3,312,154	\$ 3,253,321	\$ 4,539,199

Source: City of Tecumseh Finance Department

⁽A) - City of Tecumseh implemented GASB Statement No. 34 as of and for the year ended June 30, 2001. Accordingly, data prior to 2001 is not available.

Schedule 3 UNAUDITED

2006	2007		2008
\$ 263,665	\$. ,		107,980
892,025	889,241		1,248,996
\$ 1,155,690	\$ 1,228,551	\$	1,356,976
\$ 1,638,011	\$ 1,655,730	\$	1,684,824
1,251,109	1,177,290		700,881
48,771	10,100		10,520
511,063	612,164		1,282,423
86,890	 110,503		129,934
\$ 3,535,844	\$ 3,565,787	\$	3,808,582

Changes in Fund Balances - Governmental Funds (1) Last Ten Fiscal Years

(modified accrual basis of accounting)

	1999	2000	2001		2002	2003
Revenues	 	 		-		
Taxes and special assessments	\$ 2,871,520	\$ 2,957,394	\$ 3,108,053	\$	3,390,541	\$ 3,615,385
Licenses and permits	147,679	144,150	208,801		207,669	171,027
Intergovernmental	1,478,894	1,468,659	1,615,889		1,842,030	1,527,797
Charges for services	238,295	267,764	372,842		562,692	463,016
Fines and forfeits	32,791	38,981	36,837		33,357	36,482
Investment earnings	145,405	162,193	607,935		364,988	37,694
Contributions and other revenues	 201,377	 168,611	 197,796		594,781	 179,302
Total revenues	 5,115,961	5,207,752	6,148,153		6,996,058	6,030,703
Expenditures						
General government	1,717,127	1,918,618	1,728,345		1,892,067	1,952,095
Public safety	1,529,975	1,549,888	1,664,314		1,991,089	2,217,056
Public works	1,138,863	1,085,173	1,151,117		1,319,727	1,512,683
Parks and recreation	408,578	416,066	481,635		895,397	498,390
Civic auditorium (2)	-	-	282,478		409,440	481,801
Community development	115,951	128,966	144,582		152,964	168,393
Debt service:						
Principal	195,000	235,000	255,000		280,000	355,400
Interest and fiscal charges	 87,435	 76,960	 64,888		52,710	 58,740
Total expenditures	 5,192,929	5,410,671	5,772,359		6,993,394	7,244,558
Revenues over (under) expenditures	 (76,968)	 (202,919)	 375,794		2,664	 (1,213,855)
Other financing sources (uses)						
Transfers in	637,126	802,321	846,635		990,000	1,051,760
Transfers from component unit	37,600	55,388	-		-	-
Transfers out	(545,803)	(674,321)	(747,635)		(901,000)	(966,415)
Long-term debt issued	-	-	-		-	-
Proceeds from sale of capital assets	 -	 -	 149,855			 49,246
Total other financing sources (uses)	 128,923	 183,388	 248,855		89,000	 134,591
Net changes in fund balances	\$ 51,955	\$ (19,531)	\$ 624,649	\$	91,664	\$ (1,079,264)
Debt services as a percentage of noncapital expenditures	 6.99%	 6.40%	 6.84%		5.91%	7.56%

⁽¹⁾ Includes general, special revenue and debt service funds through fiscal 2000; includes all governmental funds thereafter.

Source: City of Tecumseh Finance Department

⁽²⁾ Beginning in fiscal 2001, the Civic Auditorium fund was reclassified from an enterprise to special revenue fund.

	2004		2005		2006	2007			2008
\$	2 720 797	\$	2 790 729	\$	2 905 429	\$	4 009 447	\$	4 002 605
Ф	3,730,787 194,289	Ф	3,780,738 213,289	Ф	3,895,428 244,834	Ф	4,098,447 210,499	Ф	4,093,605 166,161
	1,543,543		1,496,708		1,467,171		1,498,842		1,477,053
	510,974		509,798		567,748		611,019		635,161
	40,445		36,584		42,961		50,874		52,651
	76,644		77,953		97,534		296,598		452,671
	681,979		118,679		199,169		357,161		113,920
	6,778,661		6,233,749		6,514,845		7,123,440		6,991,222
	0,770,001		0,233,147		0,514,045		7,123,440		0,771,222
	1 040 220		1 041 000		1 494 462		1 525 475		1 405 271
	1,848,328 1,871,376		1,841,889 1,940,903		1,484,463 2,039,417		1,535,475 2,332,862		1,495,271 2,470,519
	1,057,214		941,134		1,004,618		1,265,558		1,434,538
	542,412		502,449		671,670		637,344		553,539
	570,952		580,206		511,491		444,353		452,475
	170,177		2,349,616		1,500,105		466,477		545,600
	170,177		2,349,010		1,500,105		400,477		343,000
	360,400		180,400		253,419		221,873		16,540
	36,237		66,637		122,367		116,694		111,152
	6,457,096		8,403,234		7,587,550		7,020,636		7,079,634
	321,565		(2,169,485)		(1,072,705)		102,804		(88,412)
	754,707		2,542,859		1,470,816		1,447,420		2,329,823
	(686,711)		(2,542,859)		(1,470,816)		(1,447,420)		(1,876,199)
	-		2,620,901		-		-		-
			897,340		25,000				6,008
	67,996		3,518,241		25,000				459,632
\$	389,561	\$	1,348,756	\$	(1,047,705)	\$	102,804	\$	371,220
	9.81%		3.31%		6.55%		5.35%		2.03%
	7.01/0	_	3.31/0	_	0.55/0	_	5.55/0	_	2.03/0

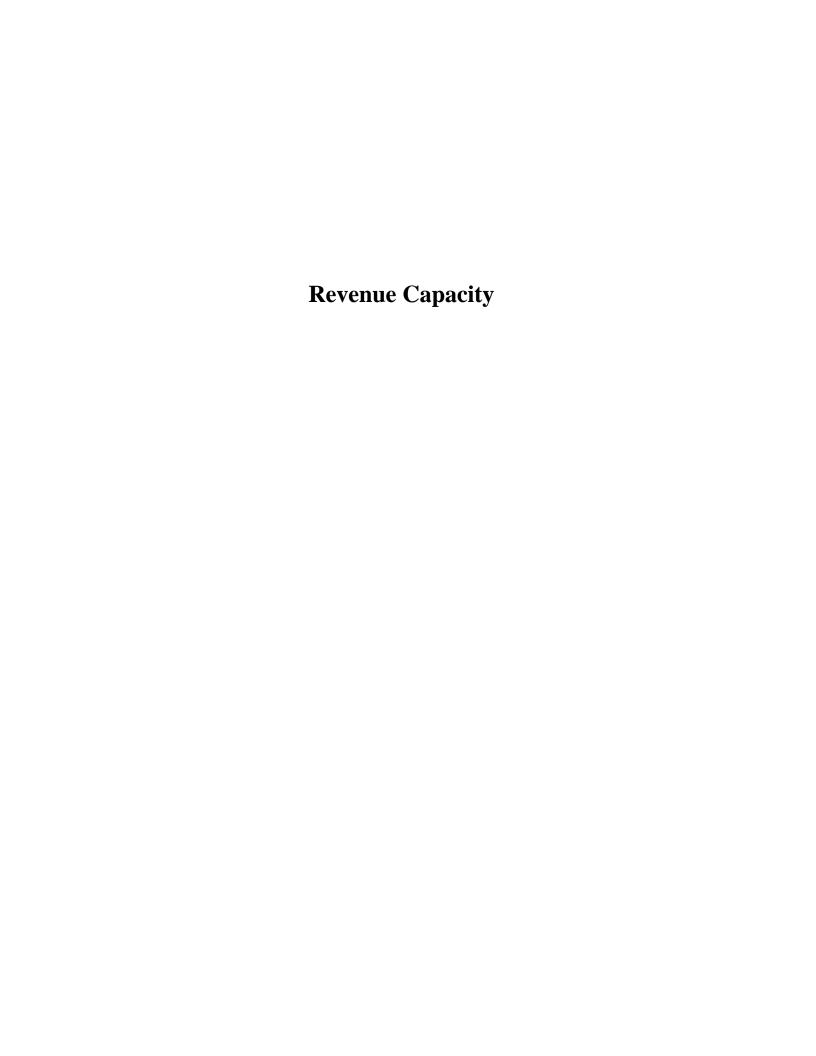
Changes in Fund Balances - General Fund Last Ten Fiscal Years

(modified accrual basis of accounting)

		1999	2000	000 2001		2002		2003	
Revenues	-		-		-	-			
Taxes and special assessments	\$	2,649,826	\$ 2,738,565	\$	2,891,385	\$ 3,160,381	\$	3,366,139	
Licenses and permits		147,679	144,150		208,801	207,669		171,027	
Intergovernmental		955,299	955,317		1,058,594	1,079,532		951,777	
Charges for services		238,295	267,764		290,853	491,370		327,336	
Fines and forfeits		32,791	38,981		36,837	33,357		36,482	
Investment earnings		127,302	136,742		183,616	74,170		45,235	
Contributions		148,690	117,223		20,841	557,934		103,784	
Other revenues		20,977	 32,358		21,560	 23,445		21,346	
Total revenues		4,320,859	 4,431,100		4,712,487	 5,627,858		5,023,126	
Expenditures									
Current:									
General government		1,717,127	1,918,618		1,728,345	1,892,067		1,952,095	
Public safety		1,529,975	1,549,888		1,664,314	1,991,089		2,217,056	
Public works		113,811	355		27,961	150,121		107,859	
Parks and recreation		408,578	416,066		481,635	895,397		498,390	
Debt Service:									
Principal		-	-		-	-		55,400	
Interest and fiscal charges		-	 			 		18,465	
Total expenditures		3,769,491	 3,884,927		3,902,255	 4,928,674		4,849,265	
Revenues over (under) expenditures		551,368	546,173		810,232	699,184		173,861	
Other financing sources (uses)									
Transfers in		38,486	36,000		36,000	36,000		140,328	
Transfers out		(485,163)	(674,321)		(711,635)	(865,000)		(756,772)	
Issuance of capital lease		-	-		-	-		-	
Proceeds from sale of capital assets			 		149,855			49,246	
Total other financing sources (uses)		(446,677)	 (638,321)		(525,780)	 (829,000)		(567,198)	
Net changes in fund balances	\$	104,691	\$ (92,148)	\$	284,452	\$ (129,816)	\$	(393,337)	

Source: City of Tecumseh Finance Department

	2004		2005		2006	2007			2008
\$	3,478,190	\$	3,641,641	\$	3,762,383	\$	3,978,434	\$	4,093,454
Ψ	194,289	Ψ	213,289	Ψ	94,631	Ψ	121,823	Ψ	100,731
	914,333		862,887		844,411		836,584		845,591
	354,148		381,122		357,116	395,307			415,868
	40,445		36,584		42,961		50,874		52,651
	27,108		72,524		138,395		181,584		153,396
	113,417		42,878		156,735		290,156		10,480
	34,138		56,447		23,350		15,239		13,604
	5,156,068		5,307,372		5,419,982		5,870,001		5,685,775
	1,848,328		1,841,889		1,484,463		1,514,871		1,484,959
	1,871,376		1,894,503		2,020,567		2,078,109		2,164,260
	_		46,483		6,220		174,522		134,614
	542,412		502,449		564,985		555,465		539,364
	55,400		55,400		55,400		55,400		-
	9,435		15,243		101,313		95,430		94,161
	4,326,951		4,355,967		4,232,948		4,473,797		4,417,358
	829,117		951,405		1,187,034		1,396,204		1,268,417
	125,027		99,000		65,191		-		5,000
	(505,750)		(1,890,768)		(1,321,575)		(1,323,343)		(1,151,000)
	-		5,901		-		-		-
			897,340		25,000				6,008
	(380,723)		(888,527)		(1,231,384)		(1,323,343)		(1,139,992)
\$	448,394	\$	62,878	\$	(44,350)	\$	72,861	\$	128,425



Taxable and Estimated Actual Value of Property Last Ten Fiscal Years

		Real Pr	operty (1)	Personal I	Property (1)	To	tal	(2) Total
As of	FYE	Taxable	Estimated	Taxable	Estimated	Taxable	Estimated	Direct
December 31,	June 30,	Value	Actual Value	Value	Actual Value	Value	Actual Value	Tax Rate
2006	2008	\$265,669,626	\$531,339,252	\$ 29,479,700	\$ 58,959,400	\$295,149,326	\$590,298,652	14.3966
2005	2007	256,179,277	512,358,554	32,867,900	65,735,800	289,047,177	578,094,354	14.8246
2004	2006	241,516,924	483,033,848	34,521,900	69,043,800	276,038,824	552,077,648	14.8966
2003	2005	233,506,933	467,013,866	32,207,900	64,415,800	265,714,833	531,429,666	14.8450
2002	2004	222,713,306	445,426,612	33,086,448	66,172,896	255,799,754	511,599,508	15.5300
2001	2003	211,902,460	423,804,920	31,026,231	62,052,462	242,928,691	485,857,382	15.5600
2000	2002	198,823,574	397,647,148	31,962,803	63,925,606	230,786,377	461,572,754	15.5600
1999	2001	184,928,214	369,856,428	31,256,313	62,512,626	216,184,527	432,369,054	15.5600
1998	2000	173,403,063	346,806,126	34,652,920	69,305,840	208,055,983	416,111,966	15.5600
1997	1999	162,938,094	325,876,188	39,362,945	78,725,890	202,301,039	404,602,078	15.5600

⁽¹⁾ Includes properties subject to Industrial Facility Tax exemptions.

⁽²⁾ Per \$1,000 of taxable value.

CITY OF TECUMSEH, MICHIGAN Direct and Overlapping Property Tax Rates Last Ten Fiscal Years

(rate per \$1,000 of taxable value)

				Lenawee				
Fiscal		Tecumseh	State	Intermediate		Tecumseh	To	tals
Year Ended		Public	Education	School		District		Non-
June 30,	City	Schools	Tax	District	County	Library	Homestead	Homestead
2008	14.3966	25.2000	6.0000	7.2796	5.6128	1.1472	41.6362	59.6362
2007	14.8246	25.2000	6.0000	7.2900	5.6270	1.1472	42.0888	60.0888
2006	14.8966	25.2000	6.0000	7.3409	5.6663	1.1472	42.2510	60.2510
2005	14.8450	25.1567	6.0000	7.4102	5.7145	1.1472	42.3169	60.2736
2004	15.5300	23.2906	5.0000	7.4867	5.7730	1.1500	42.1397	58.2303
2003	15.5600	23.2907	6.0000	7.5465	5.8191	-	42.1256	58.2163
2002	15.5600	25.0290	6.0000	7.6449	5.6165	-	42.0214	59.8504
2001	15.5600	23.3290	6.0000	7.7073	5.6420	-	40.4093	58.2383
2000	15.5600	23.3290	6.0000	6.6073	5.6555	-	39.3228	57.1518
1999	15.5600	19.1000	6.0000	6.6849	5.6178	-	34.9627	52.9627

SOURCES: Annual Apportionment Report of Lenawee County

Principal Property Taxpayers Current Year and Nine Years Ago

				1999		
			% of			% of
	(1)		Total City	(1)		Total City
	Taxable		Taxable	Taxable		Taxable
Taxpayer	Valuation	Rank	Value	Valuation	Rank	Value
Lenawee Stamping Corporation	\$ 18,700,000	1	6.34%	\$ 19,045,500	1	9.41%
Tecumseh Products Company	8,564,473	2	2.90%	18,436,388	2	9.11%
Consumers Energy Company	2,752,829	3	0.93%	2,799,800	3	1.38%
United Bank and Trust	2,646,939	4	0.90%	2,067,061	6	1.02%
Donald J. Martin Trust	2,591,497	5	0.88%	-		0.00%
Tecumseh Place Apartments	2,555,389	6	0.87%	2,482,363	4	1.23%
Tecumseh Plaza (SETO)	2,299,000	7	0.78%	2,090,643	5	1.03%
Ervin Industries	2,157,626	8	0.73%	1,965,911	7	0.97%
Tecumseh Packaging	1,913,200	9	0.65%	1,862,807	8	0.92%
Cambrian of Tecumseh, LLC	1,666,288	10	0.56%	-		0.00%
Faraday, Inc.	-		-	1,568,100	9	0.78%
George Murphy				1,344,800	10	0.66%
	\$ 45,847,241		15.53%	\$ 53,663,373		25.09%

⁽¹⁾ Includes ad valorem and Industrials Facilities Tax property (at full value).

SOURCE: Assessor and Treasurer, City of Tecumseh

Property Tax Levies and Collections Last Ten Fiscal Years

(1)	(2)								
Fiscal	Taxes Levied	Collected	within the		(3)				
Year Ended	for the	Fiscal Year	Fiscal Year of the Levy		Delinquent		Total Collections to Date		
June 30,	Fiscal Year	Amount	% of Levy	Co	Collections		Amount	% of Levy	
2008	\$ 4,185,847	\$ 3,938,272	94.1%	\$	138,843	\$	4,077,115	97.4%	
2007	4,159,786	4,028,312	96.8%		128,795		4,157,107	99.9%	
2006	3,985,374	3,857,201	96.8%		104,780		3,961,981	99.4%	
2005	3,828,177	3,725,289	97.3%		94,875		3,820,164	99.8%	
2004	3,830,362	3,733,713	97.5%		85,249		3,818,962	99.7%	
2003	3,676,747	3,579,371	97.4%		81,419		3,660,790	99.6%	
2002	3,400,837	3,242,042	95.3%		75,641		3,317,683	97.6%	
2001	3,163,481	3,070,613	97.1%		75,506		3,146,119	99.5%	
2000	3,016,442	2,944,504	97.6%		69,585		3,014,089	99.9%	
1999	2,877,550	2,780,701	96.6%		95,900		2,876,601	100.0%	

- (1) Property taxes are levied July 1 of the current fiscal year based on taxable property values as of the preceding December 31. Unpaid property taxes become delinquent as of September 1 of the current fiscal year. The City's delinquent real property taxes are purchased by the Lenawee County Delinquent Tax Revolving Fund. Uncollected personal property taxes must be collected by the City Treasurer.
- (2) Includes Industrial Facility Tax.
- (3) Includes settlement from Lenawee County Delinquent Tax Revolving for purchase of delinquent real property taxes.



CITY OF TECUMSEH, MICHIGAN Ratios of General Bonded Debt Outstanding Last Ten Years

General Bonded Debt Outstanding

			General Bonded Best Guistanding						_		
					Less: mounts			— % of Actual			
			General	Re	estricted			Taxable			
		(Obligation	to I	Repaying			Value of		Per	
_	Year		Bonds	P	rincipal		Total	Property		apita	
	2008	\$	440,000	\$	4,549	\$	435,451	0.15%	\$	49.94	
	2007		455,000		4,368		450,632	0.16%		50.84	
	2006		620,000		48,771		571,229	0.21%		66.62	
	2005		755,000		124,453		630,547	0.24%		73.54	
	2004		415,000		61,460		353,540	0.14%		41.23	
	2003		720,000		72,279		647,721	0.27%		75.54	
	2002		1,020,000		77,039		942,961	0.41%		109.98	
	2001		1,300,000		88,354		1,211,646	0.56%		141.32	
	2000		1,555,000		86,829		1,468,171	0.71%		175.83	
	1999		1,790,000		82,359		1,707,641	0.84%		204.51	

Source: City of Tecumseh Finance Department

CITY OF TECUMSEH, MICHIGAN Computation of Net Direct and Overlapping Debt As of June 30, 2008

	0	Gross Amount utstanding	f-Supporting or Paid y Benefited Entity	Net Amount Outstanding	
Direct debt					
General obligation bonds	\$	440,000	\$ -	\$	440,000
General obligation bonds - wastewater		1,379,872	1,379,872		-
General obligation bonds - DDA		1,240,000	-		1,240,000
Purchase agreements and capital leases		2,087,777			2,087,777
Net direct debt	\$	5,147,649	\$ 1,379,872		3,767,777
Overlapping debt					
Lenawee County (9.3%)					1,081,236
Tecumseh Public Schools (45.3%)					22,657,885
Net overlapping debt					23,739,121
Net direct and overlapping debt				\$	27,506,898

Source: 2006 Lenawee County Apportionment Report and L-4029.

Legal Debt Margin Last Ten Years

Legal Debt Margin Calculation for Fiscal 2008

Assessed value	\$	295,149,326
Debt limit (10% of assessed value)	\$	29.514.933
Less: debt applicable to limit - general obligation bonds	Ψ	3,767,777
Add: amounts available for repayment of general obligation bonds		4,549
Legal debt margin	\$	25,751,705

	Debt Limit	Total Net Debt Applicable to Limit	I	Legal Debt Margin	Total Net Debt Applicable to Limit as a Percentage of Debt Limit
2008	\$ 29,514,933	\$ 3,763,228	\$	25,751,705	12.75%
2007	28,904,718	1,780,632		27,124,086	6.16%
2006	27,603,882	1,981,229		25,622,653	7.18%
2005	26,571,483	2,110,547		24,460,936	7.94%
2004	25,579,975	1,887,721		23,692,254	7.38%
2003	24,292,869	2,247,721		22,045,148	9.25%
2002	23,078,638	2,597,961		20,480,677	11.26%
2001	21,618,453	1,866,646		19,751,807	8.63%
2000	20,805,598	2,163,171		18,642,427	10.40%
1999	20,230,104	2,437,561		17,792,543	12.05%

Source: City of Tecumseh Treasurer

Revenue Bond Coverage - Water Fund Last Ten Fiscal Years

Fiscal Year Ended June 30,	(1) Gross Revenue	(2) Operating Expenses	Avai	Revenue lable for Service	Deb	Total ot Service quirement	Coverage
2008	\$ 595,606	\$ 549,270	\$	46,336	\$	68,380	0.68
2007	617,745	545,181		72,564		66,900	1.08
2006	671,129	562,543		108,586		64,760	1.68
2005	644,930	540,390		104,540		62,360	1.68
2004	587,524	539,095		48,429		64,535	0.75
2003	621,406	518,899		102,507		61,853	1.66
2002	630,080	524,184		105,896		63,990	1.65
2001	636,214	469,035		167,179		61,115	2.74
2000	650,330	430,745		219,585		58,433	3.76
1999	636,421	456,408		180,013		59,835	3.01

⁽¹⁾ Includes investment income.

Note: As of June 30, 2008, the water revenue bond was retired.

⁽²⁾ Excludes depreciation expense.



Demographic and Economic Statistics Last Ten Years

Year	Population	Per Capita Income	School Enrollment	Unemployment Rate
2007	8,719 (4)	n/a (5)	3,250	8.6%
2006	8,863 (3)	\$ 29,809	3,405	6.9%
2005	8,574 (2)	29,114	3,451	6.9%
2004	8,574 (2)	28,025	3,430	6.5%
2003	8,574 (2)	28,030	3,460	6.6%
2002	8,574 (2)	26,864	3,413	5.9%
2001	8,574 (2)	26,190	3,312	5.3%
2000	8,574 (2)	26,011	3,250	3.3%
1999	8,350 (1)	24,733	3,258	3.2%
1998	8,350 (1)	23,714	3,218	2.9%
		Median		
Year	Population	Age		
2000	8,574	36.3		
1990	7,462	33.6		
1980	7,320	30.0		
1970	7,120	27.4		
1960	7,045	-		
1950	4,020	-		

- (1) Estimate from prior year used.
- (2) Per 2000 Census
- (3) Estimate as of July 2005
- (4) Estimate as of July 2007
- (5) Data not available.

SOURCES:

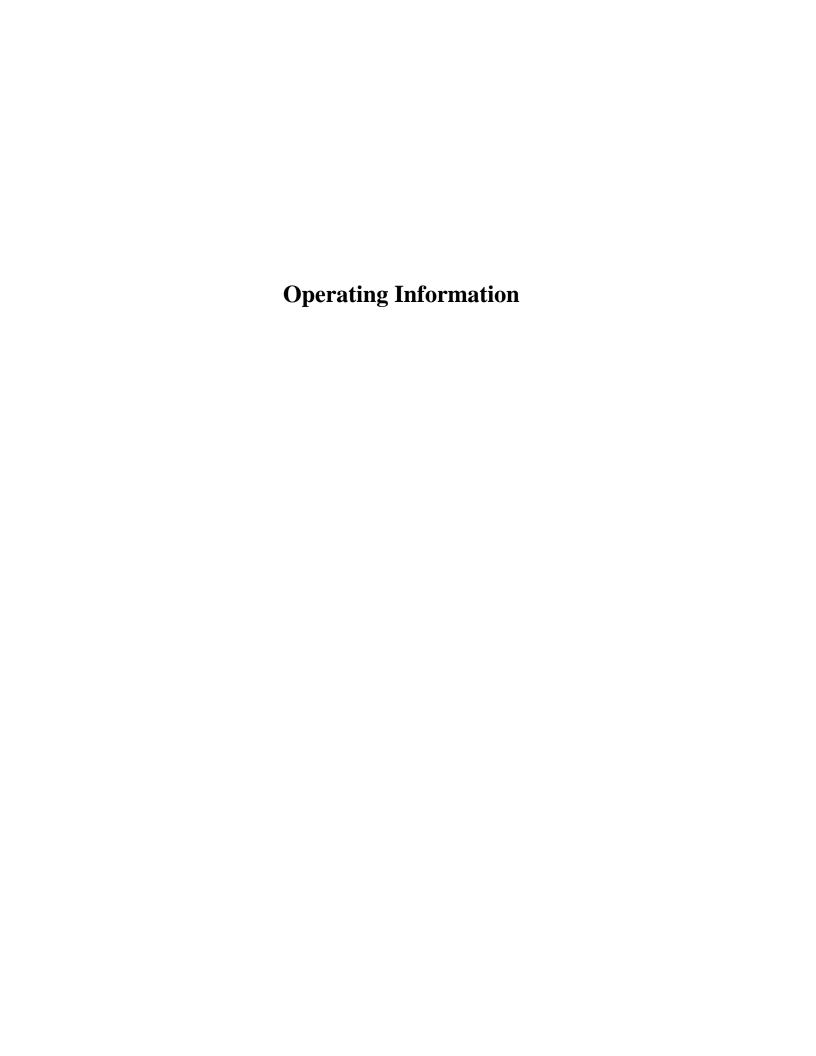
Population - Michigan Information Center, Department of Management and Budget School Enrollment - Tecumseh Public Schools

Unemployment Rate - Michigan Department of Career Development

Principal Employers Current Year and Nine Years Ago (1)

		2008		1999			
			% of			% of	
			Total City			Total City	
Employer	Employees	Rank	Employment	Employees	Rank	Employment	
Herrick Memorial Hospital	1,250	1	15.67%	1,250	1	15.67%	
Tecumseh Public Schools	338	2	4.24%	345	4	4.33%	
Lenawee Stamping Corporation	330	3	4.14%	400	3	5.02%	
United Bank and Trust	223	4	2.80%	188	5	2.36%	
City of Tecumseh	80	5	1.00%	77	8	0.97%	
Tecumseh Corrugated Box	60	6	0.75%	178	6	2.23%	
Tecumseh Products	42	7	0.53%	1,174	2	14.72%	
Lenawee Precision Plastics	40	8	0.50%	-		-	
Ervin Industries	38	9	0.48%	-		-	
Ididit	38	10	0.48%	-		-	
Faraday, Inc.	-		-	140	7	1.76%	
Glycon, Inc.	-		-	36	10	0.45%	
Spectrum Printers				39	9	0.49%	
	2,439		30.58%	3,827		47.99%	

Source: Economic Development Department, City of Tecumseh Lenawee County Economic Development & Growth Employer Human Resource Departments



Full-Time Equivalent City Government Employees by Function/Program Last Five Years (1)

Full-time Equivalent Employees

	as of June 30								
Function/Program	2004	2005	2006	2007	2008				
General Government									
	7.0	7.0	7.0	7.0	7.0				
City Council	7.0	7.0	7.0	7.0	7.0				
City Manager	2.0	2.0	2.0	2.0	2.0				
City Clerk	3.0	3.0	3.0	3.0	3.0				
City Treasurer	3.0	3.0	3.0	3.0	3.0				
City Assessor	1.5	1.75	1.75	1.0	1.0				
Development Services	3.5	3.5	2.45	2.45	2.45				
Economic Development	2.5	2.5	2.75	2.75	2.75				
Public Safety									
Police	21.0	22.0	21.0	20.66	17.95				
Emergency Services (Fire)	4.0	4.5	4.2	4.03	4.07				
Public Works									
Department of Public Works	10.5	9.0	9.0	9.0	9.0				
Cemetery	3.0	3.0	2.5	3.0	2.63				
Culture & Recreation									
Parks & Recreation	4.0	4.5	4.0	3.8	5.14				
Civic Auditorium	3.5	4.5	4.75	4.38	4.03				
Public Utilities	11.5	10.0	8.25	8.0	7.0				
	80.0	80.3	75.6	74.1	71.0				

(1) Only five years were available. Information will be collected and added each year from this point on.

SOURCE: City of Tecumseh

CITY OF TECUMSEH, MICHIGAN Operating Indicators by Function/Program Last Ten Years

Function/Program	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Public Safety										
Police:										
Number of uniform crime reporting	647	766	377	606	812	489	416	436	368	687
Number of traffic violations	1,572	1,506	584	1,568	1,018	980	944	985	849	1,005
Number of arrests	627	647	279	244	234	237	222	249	320	355
Number of parking violations	24	63	5	34	31	27	23	27	20	14
Fire:										
Number of calls answered	552	606	580	597	622	598	598	685	690	679
Number of inspections conducted	2	2	-	4	8	15	15	10	15	15
Public Works										
Miles of local streets maintained	27	27	28	28	28	28	28	28	28	28
Miles of major streets maintained	16	16	16	16	16.57	16.57	16.57	16.57	16.57	16.57
Culture & Recreation										
Parks & Recreation:										
Basketball participation	323	334	145	212	206	120	181	219	238	227
Soccer participation	1,050	1,067	1,071	949	906	914	951	985	947	877
Floor/inline hockey participation	91	166	147	113	109	87	62	57	51	48
Flag football participation	150	160	193	133	182	193	192	128	128	86
Baseball/softball participation	704	609	446	408	475	530	382	443	412	401
Volleyball participation	86	44	73	65	46	64	93	97	93	83
Tennis lessons	10	14	16	18	21	48	35	70	19	55
Golf lessons	-	40	11	11	15	7	10	18	9	39
Recreation center activities participation	1,517	1,767	1,748	1,678	1,746	2,102	2,550	2,611	2,669	2,704
Picnic shelter rentals	-	-	-	-	-	-	75	91	85	60
Glass room/main room rentals	-	-	-	-	-	-	139	92	107	91
Civic Auditorium:										
Number of shows	a	14	14	14	6	6	6	7	33	27
Average show attendance	a	150	150	150	400	350	300	350	340	340
Number of rentals	a	14	12	13	12	12	14	15	17	46
Public Utilities										
Miles of sanitary sewers maintained	48	49	49	49	49	52	53	53	53	53
Miles of storm sewers	20	20	20	20	20	20	20	20	20	20
Miles of water mains	52	53	53	53	53	56	56	56	56	56
Number of service connections	3,266	3,267	3,410	3,546	3,646	3,689	3,762	3,866	3,874	3,874
Number of fire hydrants	399	399	399	399	399	411	431	431	433	433

Source: City of Tecumseh

Capital Asset Statistics by Function/Program Last Ten Years

Function/Program	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Police:										
Police department building Vehicle patrol units:	1	1	1	1	1	1	1	1	1	1
Police service automobiles	6	6	6	6	6	6	7	7	7	7
Animal control	-	-	-	-	-	1	1	1	1	1
Temporary lock up Speed trailer	2	2	2	2	2	2	2	2 1	2 1	2 1
Fire:										
Emergency services building Vehicle units:	1	1	1	1	1	1	1	1	1	1
Pumper truck	2	2	2	2	2	2	2	2	2	3
Pumper ladder truck	-	-	-	1	1	1	1	1	1	1
Rescue truck	-	-	-	1	1	1	1	1	1	1
Tanker truck	1	1	1	1	1	1	1	1	1	-
Brush truck	1	1	1	1	1	1	1	1	1	1
Jaws of life	-	-	1	1	1	1	1	1	2	2
Chief's city car	1	1	1	1	1	1	1	1	1	1
Trailer	-	-	-	-	1	1	1	1	1	1
Pickup truck	1	1	1	1	1	1	1	1	-	-
Public Works										
Miles of city streets:										
State	16	16	16	16	16.57	16.57	16.57	16.57	16.57	16.57
Local	27	27	28	28	28	28	28	28	28	28
Parks & Recreation										
Parks:										
City	16	16	17	17	17	18	18	19	19	20
Bike/skate	-	1	1	1	1	1	1	1	1	1
Park acreage:	127.2	107.0	107.0	107.0	107.0	107.0	107.0	107.0	107.0	107.0
Active parks	137.3	137.3	137.3	137.3	137.3	137.3	137.3	137.3	137.3	137.3
Passive parks	140.4 37.4	140.4	140.4 37.4	140.4	140.4	140.4	140.4 37.4	140.4	140.4	140.4
Green spaces Picnic areas	37.4 4	37.4	37.4 4	37.4 4	37.4 4	37.4	37.4 4	37.4 4	37.4 4	62.4 4
Historical sites	2	4 2	2	2	2	4 2	2	2	2	2
Buildings:	2	2	2	2	2	2	2	2	2	2
Recreation center	1	1	1	1	1	1	1	1	1	1
Gazebo	1	1	1	1	1	1	1	1	1	1
Concessions	2	2	2	2	2	2	2	2	2	2
Log cabin	1	1	1	1	1	1	1	1	1	1
Pavilions	5	5	5	5	5	5	5	5	5	5
Swimming beach area	1	1	1	1	1	1	1	1	1	1
Trails:	-	•	•	•	•	•	•	•	•	•
Nature	1	1	1	1	1	1	1	1	2	2
Multiuse	3	3	3	3	3	3	3	3	3	4
Playgrounds	4	4	4	4	4	4	4	4	5	5
Water areas:								·	=	-
Splash pad	-	_	_	_	-	-	-	1	1	1
Tennis courts	5	5	5	5	5	5	5	5	5	5
In-line skating rink	1	1	1	1	1	1	1	1	1	1

Source: City of Tecumseh